

THE NEW LONDON SYNAGOGUE
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 28 FEBRUARY 2017

LEGAL AND ADMINISTRATIVE INFORMATION

Related Parties	David Franks Ian Green (Chairman) Emily Landau (Treasurer) Alex Wolf Edward Teeger Alan Sanders Nathalie Glaser Daniel Saville Anthony Phillips Robert Low Ryan Monis Benjamin Gray (Warden) Joanne Kosmin Ian Govendir Andy Gupta Katharine Kneller Margo Miller	(Appointed 27 June 2016) (Appointed 27 June 2016) (Appointed 27 June 2016) (Appointed 3 January 2017)
Honorary Solicitor	Brian Fraiman	
Secretary	Joanne Velleman	
Charity number	1133578	
Company number	07030491	
Principal address	33 Abbey Road London United Kingdom NW8 0AT	
Registered office	33 Abbey Road London United Kingdom NW8 0AT	
Auditors	H W Fisher & Company Acre House 11-15 William Road London United Kingdom NW1 3ER	
Bankers	National Westminster Bank plc PO Box 7014 102 St John's Wood High Street London United Kingdom NW8 7SD	

LEGAL AND ADMINISTRATIVE INFORMATION

CAF Bank Ltd
25 Kings Hill Avenue
Kings Hill
West Malling
Kent
ME19 4JQ

Bank of Scotland Plc
The Mound
Edinburgh
EH1 1YZ

Investment advisors

Ruffer LLP
80 Victoria Street
London
SW1E 5JL

Troy Asset Management Limited
33 Davies Street
London
W1K 4BP

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THE NEW LONDON SYNAGOGUE

COUNCIL MEMBERS' REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 28 FEBRUARY 2017

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charity's governing documents, the Companies Act 2006 and the Statement of Recommended Practice, "Accounting and Reporting by Charities", issued in March 2005.

Organisational Structure

The New London Synagogue, 33 Abbey Road, London NW8 0AT is a company limited by guarantee registered in England and Wales and was incorporated on 25 September 2009 under number 07030491. It does not have share capital. The company is also registered under charity registration number 1133578.

Council members are trustees for charity purposes and directors for company law and are hereinafter variously referred to as Council Members, directors or trustees.

They are elected for a period of 3 years at the Annual General Meeting. They are nominated and voted in by members of the New London Synagogue. The Treasurer and Synagogue Wardens are ex officio members of the Council.

The Council members, who are also the directors for the purpose of company law, and who served during the year were:

Anthony Filer		Retired June 2016
David Franks		
Nathalie Glaser		
Ian Govendir		Elected June 2016
Benjamin Gray	(Warden)	
Ian Green	(Chairman)	
Andy Gupta		Elected June 2016
Steven Hill		Retired June 2016
Joanne Kosmin	(Masorti Judaism rep)	
Katharine Kneller		Elected June 2016
Emily Landau	(Treasurer)	
Susan Leifer		Retired June 2016
Stephen Lerman		Retired June 2016
Robert Low		
Margo Miller		Co-opted November 2016
Ryan Monis		
Anthony Phillips		
Alan Sanders		
Daniel Saville		
Edward Teegeer		
Alex Wolf		

Senior staff responsible for day-to-day management were:

James Cohen	(Finance Administrator)
Jeremy Gordon	(Rabbi)
Jason Green	(Cantor)
Jo Velleman	(Executive Director)

None of the Council Members has any beneficial interest in the company. Each Council Member guarantees to contribute £1 in the event of a winding-up.

Related Parties

One Council Member received £997 for consulting services provided. No other Council Members (or any persons connected with them) received any remuneration or benefits from the charity during the year.

THE NEW LONDON SYNAGOGUE

COUNCIL MEMBERS' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT) FOR THE YEAR ENDED 28 FEBRUARY 2017

Relationship between Charity and Related Parties

Rabbi Jeremy Gordon and Cantor Jason Green are both ex officio non-voting members of the Council and are also employees of the company. Their salaries are incorporated in the salary costs per note 8 and note 9.

Decision Making

Decision making is in accordance with and regulated by the Memorandum and Articles of Association. The Council has overall responsibility for the management of the Synagogue. Day to day management of the Synagogue is delegated to the Executive Committee of Council.

Recruitment and Appointment of Trustees

Council members are elected or appointed in accordance with the provisions of the Memorandum and Articles of Association. There is no formal training requirement.

Risk Management

The Council has assessed the risks to which the company is exposed and are satisfied that systems are in place to mitigate exposure to the major risks. The Synagogue maintains a risk register that is reviewed by the Executive Committee on a regular basis.

Principal risks, in addition to financial risks, include security, health and safety and child protection measures.

Financial risks are monitored by Finance Committee and at monthly Executive Committee meetings.

There has been an increased security risk over the past few years. Our Head of Security has proposed additional security measures, some of which have been implemented already, with the remaining due to be implemented during the coming financial year once planning permissions are obtained. Planning permission has taken longer than anticipated because this is a listed building in a conservation area.

Health and Safety policies are maintained and monitored by the Office Director. Child protection policies are in place and the Head of Youth is responsible for ensuring that these policies are adhered to at all times.

Pay reviews

The trustees have a pay review policy that links salaries to inflationary indexes. This is reviewed by the Executive Committee at least annually.

Objectives and Activities

The objectives of the Company are the continuance, support and maintenance of the Synagogue at Abbey Road, London and otherwise for the advancement and promotion of the practise and teaching of traditional Judaism.

The objectives of the company are achieved by the maintenance of the Synagogue and the provision of religious and educational and other related activities including regular religious services held weekly and on all Jewish festivals and holy days; religion school on Sundays; life cycle support; weekday and evening educational and social programmes throughout the year.

Achievements and Performance

The company continued to fulfil its function in accordance with the Memorandum and Articles of Association, by providing a full range of Jewish religious, social and educational services for our congregation and their families.

The listed synagogue building and ancillary offices have been maintained; religious services are held regularly; the religion school has developed into a vibrant community and the adult education programme continues to run successful activities throughout the year.

The charity continues to develop contact with funders and potential funders.

COUNCIL MEMBERS' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 28 FEBRUARY 2017

Public Benefit

The Council has complied with their duty in section 17 of the Charities Act 2011 to have due regard to the guidance published by the Charity Commission.

Financial Review

For the year ended 28th February 2017, the company had total incoming resources of £634,627 some 13% lower than the previous year. As in the previous year, the major component of this total was voluntary income from membership fees and donations, some 15% lower than last year at £482,687.

Funds have also been set aside pending estimates and planning consent for potential additional physical security measures.

Total resources expended amounted to £694,772 some 4% lower than the previous year. This figure includes some increased utility and security costs.

Investment funds increased in value by £113,951 (2016: loss of £71,962). Other investment income was £20,291 (2016: £21,289).

At 28th February 2017, net assets amounted to £2,789,635 (2016: £2,734,335) of which unrestricted and undesignated funds amounted to £295,809 (2016: £338,840). Designated funds amounted to £2,414,409 (2016: £2,313,755) and restricted funds amounted to £79,417 (2016: £81,740).

The designated funds in the 2017 balance sheet comprise (i) the net book value £102,192 (£105,289) of the Synagogue building carried forward; (ii) the net book value £1,075,000 (£1,100,000) of the Synagogue's interest in 29 Goldhurst Terrace (see note 15); and (iii) £1,237,217 funds previously managed for the Synagogue by JP Morgan until December 2016. These funds are now managed by Troy Asset Management Limited and Ruffer LLP. The composition of the restricted fund is as shown in note 20.

Reserves Policy

The Trustees have a policy of having sufficient reserves to meet three months' of expected liabilities as they fall due. At 28 February 2017 we maintained cash reserves of £415,819. This is slightly higher than our minimum reserve policy reflecting the timing of annual membership fees.

Principal Funding Sources and Expenditure

Income is derived from membership fees, donations, wedding fees, education fees.

Expenditure has been on religious services and provision, building maintenance, education and social programmes.

COUNCIL MEMBERS' REPORT (CONTINUED)(INCLUDING DIRECTORS' REPORT)
FOR THE YEAR ENDED 28 FEBRUARY 2017

Investment Policy and Objectives

The present investment policy is to target long-term capital growth. The investment funds were managed by JP Morgan until December 2016 when investments were moved and split roughly equally between Troy Asset Management Limited and Ruffer LLP. The Investment Committee, which is a sub-committee of the Finance Committee, monitors performance and meets the manager a minimum of once a year to agree objectives and asset allocation and discuss performance.

The fund has benchmark asset allocations and is invested into underlying funds using the benchmark as a guide to asset allocation. This provides diversity by both manager and across different asset classes.

The performance of the investment funds during the 2016-17 year of management are set out below:

	2015-16	2016-17
	£	£
Unrealised market gain/(losses) on investments	(67,297)	42,575
Realised gains on investments	<u>(4,665)</u>	<u>72,870</u>
Net gain/(losses) on investments	(71,962)	115,445
Investment income	16,346	13,306
	-----	-----
	(127,578)	128,751

Auditors

H W Fisher & Company were appointed as auditors for 2017 in accordance with the provisions of the Companies Act.

Disclosure of Information to Auditors

Each of the directors has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the Directors/Trustees are aware of such information.

On behalf of the Directors/Trustees:

Ian Green
Chairman

Dated.....

STATEMENT OF COUNCIL MEMBERS' RESPONSIBILITIES
FOR THE YEAR ENDED 28 FEBRUARY 2017

The Related parties, who are also the directors of The New London Synagogue for the purpose of company law, are responsible for preparing the Council Members' Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the Related parties to prepare accounts for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the Related parties are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the accounts; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Related parties are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

THE NEW LONDON SYNAGOGUE

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF THE NEW LONDON SYNAGOGUE

We have audited the financial statements of The New London Synagogue for the year ended 28 February 2017 set out on pages 8 to 24. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of Related parties and auditor

As explained more fully in the statement of Council Members' responsibilities set out on page 5, the Related parties, who are also the directors of The New London Synagogue for the purposes of company law are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the accounts

An audit involves obtaining evidence about the amounts and disclosures in the accounts sufficient to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Related parties; and the overall presentation of the accounts. In addition, we read all the financial and non-financial information in the Council Members' Annual Report to identify material inconsistencies with the audited accounts and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on accounts.

In our opinion the accounts:

- give a true and fair view of the state of the charitable company's affairs as at 28 February 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Council Members' Report for the financial year for which the accounts are prepared is consistent with the accounts.

THE NEW LONDON SYNAGOGUE

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF THE NEW LONDON SYNAGOGUE

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the accounts are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Julian Challis (Senior Statutory Auditor)
for and on behalf of H W Fisher & Company

Chartered Accountants

Statutory Auditor

Acre House

11-15 William Road

London

NW1 3ER

United Kingdom

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THE NEW LONDON SYNAGOGUE**STATEMENT OF FINANCIAL ACTIVITIES
INCLUDING INCOME AND EXPENDITURE ACCOUNT*****FOR THE YEAR ENDED 28 FEBRUARY 2017***

	Notes	Unrestricted funds general £	Unrestricted funds designated £	Restricted funds £	Total 2017 £	Total 2016 £
<u>Income from:</u>						
Voluntary income	3	461,088	-	21,599	482,687	564,947
Charitable activities	4	95,695	-	-	95,695	116,443
Other trading activities	5	35,954	-	-	35,954	25,854
Investments	6	6,985	13,306	-	20,291	21,289
Total income		599,722	13,306	21,599	634,627	728,533
<u>Expenditure on:</u>						
Raising funds	7	53,126	-	-	53,126	51,863
<u>Charitable activities</u>						
Religious and Synagogue activities	8	425,773	28,097	25,055	478,925	465,003
Education	8	162,721	-	-	162,721	207,648
Total charitable expenditure		588,494	28,097	25,055	641,646	672,651
Total resources expended		641,620	28,097	25,055	694,772	724,514
Net gains on investments	12	-	115,445	-	115,445	(60,366)
Net outgoing resources before transfers		(41,898)	100,654	(3,456)	55,300	(56,347)
Gross transfers between funds		(1,133)	-	1,133	-	-
Net movement in funds		(43,031)	100,654	(2,323)	55,300	(56,347)
Fund balances at 1 March 2016		338,840	2,313,755	81,740	2,734,335	2,790,682
Fund balances at 28 February 2017		295,809	2,414,409	79,417	2,789,635	2,734,335

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

BALANCE SHEET

AS AT 28 FEBRUARY 2017

	Notes	2017		2016	
		£	£	£	£
Fixed assets					
Intangible assets	13		1		1
Tangible assets	14		1,217,171		1,257,990
Investments	15		1,237,217		1,108,466
			<u>2,454,389</u>		<u>2,366,457</u>
Current assets					
Debtors	17	19,671		23,151	
Cash at bank and in hand		415,819		430,891	
			<u>435,490</u>		<u>454,042</u>
Creditors: amounts falling due within one year	18	(100,244)		(86,164)	
Net current assets			<u>335,246</u>		<u>367,878</u>
Total assets less current liabilities			<u><u>2,789,635</u></u>		<u><u>2,734,335</u></u>
Income funds					
Restricted funds	19		79,417		81,740
<u>Unrestricted funds</u>					
Designated funds	21	2,414,409		2,313,755	
General unrestricted funds		295,809		338,840	
			<u>2,710,218</u>		<u>2,652,595</u>
			<u><u>2,789,635</u></u>		<u><u>2,734,335</u></u>

The financial statements were approved by the board of directors and authorised for issue on and are signed on its behalf by:

.....
 Ian Green (Chairman)
Trustee

Company Registration No. 07030491

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 28 FEBRUARY 2017

	Notes	2017 £	£	2016 £	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	23		(21,453)		10,394
Investing activities					
Purchase of tangible fixed assets		(604)		(601)	
Interest received		6,985		4,943	
Net cash generated from investing activities			6,381		4,342
Net cash used in financing activities			-		-
Net (decrease)/increase in cash and cash equivalents			(15,072)		14,736
Cash and cash equivalents at beginning of year			430,891		416,155
Cash and cash equivalents at end of year			415,819		430,891

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 28 FEBRUARY 2017

1 Accounting policies

Company information

The New London Synagogue is a private company limited by guarantee incorporated in England and Wales. The registered office is 33 Abbey Road, London, NW8 0AT, United Kingdom.

1.1 Accounting convention

These accounts have been prepared in accordance with FRS 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland” (“FRS 102”), “Accounting and Reporting by Charities” the Statement of Recommended Practice for charities applying FRS 102, the Companies Act 2006 and UK Generally Accepted Accounting Practice as it applies from 1 January 2015. The charity is a Public Benefit Entity as defined by FRS 102.

The accounts are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared on the historical cost convention, modified to include certain financial instruments at fair value. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the accounts, the Related parties have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the Council Members' continue to adopt the going concern basis of accounting in preparing the accounts.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Related parties in furtherance of their charitable objectives unless the funds have been designated for other purposes.

Designated funds comprise funds which have been set aside at the discretion of the Related parties for specific purposes. The purposes and uses of the designated funds are set out in the notes to the accounts (see Note 22).

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the accounts (see Note 19).

1.4 Incoming resources

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

1 Accounting policies

(Continued)

1.5 Resources expended

Liabilities are recognised as resources expended as soon as there is a legal or constructive obligation committing the Company to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. VAT input tax that cannot be reclaimed is included in the cost to which it relates.

Support costs have been allocated between charitable activities. Costs common to more than one area have been split between the two activities based on the percentage of direct expenditure.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset over its expected useful life, as follows:

Freehold land & buildings - 29 Goldhurst Terrace	2% straight line per annum
Freehold land & buildings - Synagogue	2% straight line per annum
Fixtures, fittings & equipment	25% reducing balance per annum

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

Heritage assets have not been recognised in the accounts, as significant costs are involved in the reconstruction or analysis of past accounting records, which are onerous compared with any additional benefit derived from recognising these items in the balance sheet.

Heritage assets are assets that are of historical, or religious importance that are held to further the preservation, conservation and educational objectives of the Synagogue and contribute to culture and education. These assets are integral to the activities of the Synagogue and are unique in terms of their religious and historic significance.

1.7 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

All investments are included in the balance sheet at their market value. Any unrealised and realised gains or losses are shown on the face of the Statement of Financial Activities.

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

1 Accounting policies

(Continued)

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the council members are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

In the council members' opinion, there are no critical accounting estimates.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

3 Voluntary income

	Unrestricted funds	Restricted funds	Total 2017	Total 2016
	£	£	£	£
Donations and gifts	73,156	21,599	94,755	159,031
Membership fees	387,932	-	387,932	405,916
	<u>461,088</u>	<u>21,599</u>	<u>482,687</u>	<u>564,947</u>
For the year ended 29 February 2016	<u><u>532,157</u></u>	<u><u>32,790</u></u>	<u><u>564,947</u></u>	<u><u>564,947</u></u>

4 Charitable activities

	Religious and Synagogue activities	Education	Total	Total 2016
	£	£	£	£
Income, fees and donations	48,390	47,305	95,695	116,443
	<u>48,390</u>	<u>47,305</u>	<u>95,695</u>	<u>116,443</u>

Religious and Synagogue activities include festival and high holy days income, wedding fees and kiddush donations.

Education income includes adult education income, Cheder and conversion course fees.

5 Other trading activities

	2017	2016
	£	£
Fundraising and other income	35,954	25,854
	<u>35,954</u>	<u>25,854</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

6 Investments

	Unrestricted funds general £	Unrestricted funds designated £	Total 2017 £	Total 2016 £
Rental income	3,600	-	3,600	3,470
Income from investments	-	13,306	13,306	16,346
Interest receivable	3,385	-	3,385	1,473
	<u>6,985</u>	<u>13,306</u>	<u>20,291</u>	<u>21,289</u>
For the year ended 29 February 2016	<u>4,943</u>	<u>16,346</u>		<u>21,289</u>

7 Raising funds

	2017 £	2016 £
<u>Fundraising</u>		
Other fundraising costs	4,797	4,471
Staff costs	48,329	47,392
	<u>53,126</u>	<u>51,863</u>
Fundraising	<u>53,126</u>	<u>51,863</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

8 Charitable activities

	Religious and Synagogue activities	Education	Total 2017	Total 2016
	£	£	£	£
Staff costs	125,086	55,308	180,394	180,310
Cheder expenses	-	3,041	3,041	3,491
L'Chaim conversion programme	-	24,316	24,316	27,859
Other educational expenses	-	3,151	3,151	2,831
Synagogue services	34,582	-	34,582	27,513
High holydays and festivals	9,485	-	9,485	10,934
The Assembly of Masorti Synagogues	37,580	-	37,580	31,951
	<u>206,733</u>	<u>85,816</u>	<u>292,549</u>	<u>284,889</u>
Share of support costs (see note 9)	253,570	70,018	323,588	366,513
Share of governance costs (see note 9)	18,622	6,887	25,509	21,249
	<u>478,925</u>	<u>162,721</u>	<u>641,646</u>	<u>672,651</u>
Analysis by fund				
Unrestricted funds - general	425,773	162,721	588,494	
Unrestricted funds - designated	28,097	-	28,097	
Restricted funds	25,055	-	25,055	
	<u>478,925</u>	<u>162,721</u>	<u>641,646</u>	
For the year ended 29 February 2016				
Unrestricted funds - general	358,818	207,648		566,466
Unrestricted funds - designated	28,097	-		28,097
Restricted funds	78,088	-		78,088
	<u>465,003</u>	<u>207,648</u>		<u>672,651</u>

10% of support wages have been allocated to governance costs and an appropriate proportion of the relevant staff costs have been apportioned to fundraising.

For analysis of staff costs, see Note 9.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

9 Support costs	Support costs	Governance costs	2017	2016	Basis of allocation
	£	£	£	£	
Staff costs	96,769	10,752	107,521	105,884	10% to Governance
Depreciation	41,423	-	41,423	45,664	
Premises costs	101,518	-	101,518	138,450	
Office and administrative costs	31,173	-	31,173	32,064	
Security and caretaking costs	52,705	-	52,705	55,039	
Audit fees	-	7,800	7,800	9,870	Governance
Legal and professional	-	6,957	6,957	791	Governance
	<u>323,588</u>	<u>25,509</u>	<u>349,097</u>	<u>387,762</u>	
Analysed between					
Charitable activities	<u>323,588</u>	<u>25,509</u>	<u>349,097</u>	<u>387,762</u>	

Support costs have been apportioned between charitable activities in the same proportions as the direct costs were divided between these activities.

10 Related Parties

One Council Member received £997 for consulting services provided. No other Council Members (or any persons connected with them) received any remuneration or benefits from the charity during the year.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

11 Employees

Number of employees

The average monthly number employees during the year was:

	2017	2016
	Number	Number
Religious	2	2
Admin	4	4
Education	8	8
	<u>14</u>	<u>14</u>

Employment costs

	2017	2016
	£	£
Wages and salaries	302,864	305,175
Social security costs	30,664	26,211
Other pension costs	2,716	2,200
	<u>336,244</u>	<u>333,586</u>

Key management personnel include trustees and senior staff. Trustees receive no remuneration. Senior staff comprised of the following: Rabbi, Cantor, Executive Director and Finance Administrator. Their total amount of employee benefits were £244,458 (2016: £237,781).

The number of employees whose annual remuneration was £60,000 or more were:

	2017	2016
	Number	Number
£70,001 - £80,000	1	1
£80,001 - £90,000	1	1
	<u>2</u>	<u>2</u>

None of the employees whose emoluments exceed £60,000 (2016: none) have retirement benefits accruing under defined benefit pension schemes.

12 Net gains/(losses) on investments

	2017	2016
	£	£
Revaluation of investments	115,445	(60,366)
	<u>115,445</u>	<u>(60,366)</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

13 Intangible fixed assets

	Indefinite Access £
Cost	
At 1 March 2016 and 28 February 2017	5,000
Amortisation and impairment	
At 1 March 2016 and 28 February 2017	4,999
Carrying amount	
At 28 February 2017	1
At 29 February 2016	1

14 Tangible fixed assets

	Freehold land & buildings - 29 Goldhurst Terrace £	Freehold land & buildings - Synagogue £	Fixtures, fittings & equipment £	Total £
Cost				
At 1 March 2016	1,250,000	154,841	244,162	1,649,003
Additions	-	-	604	604
At 28 February 2017	1,250,000	154,841	244,766	1,649,607
Depreciation and impairment				
At 1 March 2016	150,000	49,552	191,461	391,013
Depreciation charged in the year	25,000	3,097	13,326	41,423
At 28 February 2017	175,000	52,649	204,787	432,436
Carrying amount				
At 28 February 2017	1,075,000	102,192	39,979	1,217,171
At 29 February 2016	1,100,000	105,289	52,701	1,257,990

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

14 Tangible fixed assets

(Continued)

The Company is the beneficial owner of a 50.94% share of the freehold property situated at 29 Goldhurst Terrace, London NW6 3HB. The other 49.06% share of the freehold property is held by Rabbi Jeremy Gordon and Mrs Josephine Gordon.

The property is subject to a mortgage, the entire responsibility for which rests (as between the Company and Rabbi and Mrs Gordon) exclusively with Rabbi and Mrs Gordon, who have undertaken to keep the Company fully indemnified.

The title to the Synagogue building at 33 Abbey Road is held by Flanprop Co. Ltd, as a nominee on behalf of The New London Synagogue. This is a dormant company, of which Emily Landau and Stephen Rosefield are the sole directors and shareholders, as nominees for the Synagogue, and was set up specifically to hold the property on behalf of the Synagogue.

Heritage assets held by the charity include silver, Sifrei Torah and other assets of religious significance. These are not valued or included in the accounts (see Note 1.6).

15 Fixed asset investments

	2017	2016
	£	£
Managed funds- unlisted	1,236,208	1,105,942
Cash	-	1,515
HM Treasury	1,009	1,009
	<u>1,237,217</u>	<u>1,108,466</u>

Movements in fixed asset investments

	HM Treasury	Managed Funds	Cash	Total
	£	£	£	£
Market value				
At 29 February 2016	1,009	1,105,942	1,515	1,108,466
Additions	-	1,194,127	(1,194,127)	-
Valuation changes	-	113,951	1,494	115,445
Investment income in fund	-	-	13,306	13,306
Disposals	-	(1,177,812)	1,177,812	-
	<u>1,009</u>	<u>1,236,208</u>	<u>-</u>	<u>1,237,217</u>
Carrying amount				
At 28 February 2017	1,009	1,236,208	-	1,237,217
	<u>1,009</u>	<u>1,105,942</u>	<u>1,515</u>	<u>1,108,466</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

16	Financial instruments	2017	2016
		£	£
	Carrying amount of financial assets		
	Debt instruments measured at amortised cost	1,009	1,009
	Equity instruments measured at market value	1,236,208	1,107,457
		<u>1,237,217</u>	<u>1,108,466</u>
	Carrying amount of financial liabilities		
	Measured at amortised cost	100,244	86,164
		<u>100,244</u>	<u>86,164</u>
17	Debtors	2017	2016
		£	£
	Amounts falling due within one year:		
	Other debtors	-	700
	Prepayments and accrued income	19,671	22,451
		<u>19,671</u>	<u>23,151</u>
18	Creditors: amounts falling due within one year	2017	2016
		£	£
	Trade creditors	5,767	3,431
	Other creditors	27,800	28,994
	Accruals and deferred income	66,677	53,739
		<u>100,244</u>	<u>86,164</u>

The majority of deferred income relates to projects and costs to be incurred in future periods.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

19 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds				
	Balance at 1 March 2016	Incoming resources	Resources expended	Transfers	Balance at 28 February 2017
	£	£	£	£	£
Refurbishment	72,901	-	(11,468)	-	61,433
Rabbi PA	-	5,000	(5,000)	-	-
Education	2,375	150	-	-	2,525
Services	292	3,542	(3,834)	-	-
Rabbi's Discretionary Fund	2,339	1,310	(2,351)	-	1,298
Cantor's Discretionary Fund	3,633	1,040	(721)	-	3,952
Hardship Funds	200	50	-	-	250
Refugee Drop In Asylum Centre	-	10,507	(1,681)	-	8,826
Rabbi's Book Launch	-	-	-	1,133	1,133
	<u>81,740</u>	<u>21,599</u>	<u>(25,055)</u>	<u>1,133</u>	<u>79,417</u>

Refurbishment Fund

The balance at year end is to be used for the refurbishment and upkeep of the Synagogue at 33 Abbey Road, and also includes monies raised through the Abbey Road Studios event.

Rabbi PA Fund

These funds arise from a donation of £25,000, and are to be used for part time secretarial services for the Rabbi.

Education Fund

These funds are to provide education for the whole community, including Cheder, L'Chaim conversion courses and adult education.

Services Fund

These funds are to further the programmes of the Synagogue, including Shabbat and festival activities, and maintenance of Sifrei Torah and silver.

Rabbi's Discretionary Fund

These funds are donated to the Synagogue for the Rabbi to disburse at his discretion.

Cantor's Discretionary Fund

These funds are donated to the Synagogue for the Cantor to disburse at his discretion.

Hardship Funds

These represent donations to assist those in need.

Refugee Drop In Asylum Centre Fund

These funds are to provide food, clothes, toiletries and other support to approximately 150 asylum seekers each month.

Transfers

These funds arise from Rabbi Gordon's book launch.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

20 Analysis of net assets between funds

	Unrestricted income funds	Designated funds	Restricted funds	Total
	£	£	£	£
Fund balances at 28 February 2017 are represented by:				
Intangible fixed assets	1	-	-	1
Tangible assets	39,979	1,177,192	-	1,217,171
Investments		1,237,217	-	1,237,217
Current assets	259,037	-	76,209	335,246
	<u>299,017</u>	<u>2,414,409</u>	<u>76,209</u>	<u>2,789,635</u>

21 Designated funds

The income funds of the charity include the following designated funds which have been set aside as part of unrestricted funds by the trustees for specific purposes:

	Movement in funds				Balance at 28 February 2017
	Balance at 1 March 2016	Incoming resources	Resources expended	Investments gains/losses	
	£	£	£	£	£
Buildings fund	1,205,289	-	(28,097)	-	1,177,192
Investments fund	1,108,466	-	-	128,751	1,237,217
	<u>2,313,755</u>	<u>-</u>	<u>(28,097)</u>	<u>128,751</u>	<u>2,414,409</u>

Buildings Fund

These funds relate to the net book value of the Synagogue building and the property at 29 Goldhurst Terrace.

Investments Fund

These funds have been designated as investments of the Synagogue.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2017

22 Operating lease commitments

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2017	2016
	£	£
Within one year	1,760	2,808
Between two and five years	2,053	3,813
	<hr/>	<hr/>
	3,813	6,621
	<hr/> <hr/>	<hr/> <hr/>

23 Cash generated from operations

	2017	2016
	£	£
Surplus/(deficit) for the year	55,300	(56,347)
Adjustments for:		
Investment income recognised in profit or loss	(20,291)	(21,289)
Fair value gains and losses on investments	(115,445)	60,366
Depreciation and impairment of tangible fixed assets	41,423	45,664
Movements in working capital:		
Decrease/(increase) in debtors	3,480	(14,265)
Increase/(decrease) in creditors	14,080	(3,735)
	<hr/>	<hr/>
Cash (absorbed by)/generated from operations	(21,453)	10,394
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