REGISTERED COMPANY NUMBER: 08248096 (England and Wales)
REGISTERED CHARITY NUMBER: 1149738

Report of the Trustees and Financial Statements for the Year Ended 31 December 2016 for Sinai Synagogue, Leeds

Leon and Company
Chartered Accountants & Statutory Auditors
100 High Ash Drive
Alwoodley
Leeds
West
Yorkshire
LS17 8RE

Contents of the Financial Statements for the Year Ended 31 December 2016

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Report of the Trustees for the Year Ended 31 December 2016

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2016. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objectives of the Synagogue are that of providing and maintaining a place or places of public worship and for the furtherance and advancement of religious, educational and charitable objectives.

FINANCIAL REVIEW

Reserves policy

The current reserves policy is to maintain the level of reserves (where funds are available) to be sufficient to bridge any deficit between revenue and the normal running expenditure of the synagogue.

In addition, monies have been set aside by the membership to cover the costs of an assistant Rabbi.

The policy relating to the level of reserves is monitored by the Executive with a full financial review once per year and appropriate recommendations made to the Board.

As Treasurer I have made it a priority to continue to tackle our annual deficit in a number of ways. The Board agreed to this and through their hard work in monitoring carefully their own budgets, as well as that of the Synagogue's, our deficit for the year stands at £95,189 after adding back a major legacy, as against the previous two years of £99,820 and £106,758. Whilst the further reduction is welcome, and reflects the Board's reasonable and prudent judgement on issues, there is much further work being done.

Much of the deficit relates to activities that we chose to undertake, with the knowledge that we have significant funds available due to legacies received. At the end of 2016, our investments, bank account balance and debtors amounted to just under £388,000.

It is worth noting that:

- 1. Income relating to subscriptions has increased by some £7,000 this year. In addition the Membership Treasurer and Administrator, with help from me and other Board members, are making further concerted efforts in reviewing all reduced subscriptions and, where possible, asking members in that situation to review their contribution to subscriptions. The introduction, in January 2017, of a Direct Debit payment system has resulted in more timely payments and a reduction in collection costs. We are also contacting all those members who are not currently signed up to Gift Aid to ask them to do so.
- 2. I have reviewed our investments and as much of our liquid assets as possible are now invested in interest-bearing accounts but limited in any one bank to the maximum allowed under the Financial Services Compensation Scheme.
- 3. As last year, in general, our costs are under control with many items in line with, or showing a reduction from, last year.
- 4. In late 2016 board members received training in the interpretation of management accounts and from the beginning of 2017 these are presented bi-monthly at board meetings.

The auditors have given the Synagogue a clean bill of health and see our community still clearly as a going concern for the coming years. In order to maintain its current Reserves Policy, the Board will have to make key decisions around how it allocates its resources. The Board is actively considering these and is now taking clears steps towards resolving longer-term financial issues.

STRUCTURE, GOVERNANCE AND MANAGEMENT Governing document

The charity is controlled by its governing document, articles of association, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Report of the Trustees for the Year Ended 31 December 2016

STRUCTURE, GOVERNANCE AND MANAGEMENT

Induction and training of new trustees

All trustees are issued with a copy of "CC3 - The Essential Trustee - What you need to know" as issued by the Charities Commission, and are required to sign a trustee declaration form, the content of which is available to view on request.

Either at the first formal meeting of the Board, or prior to the first formal meeting of the Board, all trustees agree areas of responsibility. At this meeting, the process for managing responsibilities is explained, as is the format and process for Board meetings, and the requirements for Board members participation and reporting. The Governance Committee (a sub committee of the Board) is responsible for determining any new trustee induction requirements. Handover of responsibilities, knowledge and relevant information takes place on a one-to-one basis.

Training sessions for all trustees are held each year covering key governance topics.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

08248096 (England and Wales)

Registered Charity number

1149738

Registered office

Roman Avenue

Leeds

West Yorkshire

LS8 2AN

Trustees

P Brook

M Thornfield - resigned 8.5.16 L Monaghan - resigned 26.10.16 A Dyson - resigned 8.5.16

D J Israel

V Mogendorff - resigned 8.5.16

E Prins

S Marcus

R Baumberg - resigned 8.5.16 R Teiger - resigned 8.5.16

E Cohen B Levy

J Narodetsky

Dr D A Mogendorff - appointed 31.8.16
J C Lewis - appointed 27.7.16
S J Nelson - appointed 5.10.16

Company Secretary

Dr D A Mogendorff

Auditors

Leon and Company
Chartered Accountants & Statutory Auditors
100 High Ash Drive
Alwoodley
Leeds
West
Yorkshire
LS17 8RE

Report of the Trustees for the Year Ended 31 December 2016

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of Sinai Synagogue, Leeds for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Approved by order of the board of trustees on 29 March 2017 and signed on its behalf by:

Dr D A Mogendorff - Trustee

Report of the Independent Auditors to the Members of Sinai Synagogue, Leeds

We have audited the financial statements of Sinai Synagogue, Leeds for the year ended 31 December 2016 on pages six to fourteen. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of trustees and auditors

As explained more fully in the Statement of Trustees Responsibilities set out on page three, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Trustees to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2016 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements.

Report of the Independent Auditors to the Members of Sinai Synagogue, Leeds

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

J L Posner (Senior Statutory Auditor) for and on behalf of Leon and Company Chartered Accountants & Statutory Auditors 100 High Ash Drive Alwoodley Leeds West Yorkshire LS17 8RE

Date:	 	 	

Statement of Financial Activities (Incorporating an Income and Expenditure Account) for the Year Ended 31 December 2016

	U	nrestricted funds	Restricted fund	31.12.16 Total funds	31.12.15 Total funds
	Notes	£	£	£	£
INCOME AND ENDOWMENTS FROM Donations and legacies Charitable activities	2 5	190,670	16,274	206,944	148,956
Education		-	-	-	3,130
Youth activities General charitable, religious activities etc.		- 4,281	-	- 4,281	518 -
Other trading activities	3	18,626	-	18,626	25,869
Investment income	4	3,375		3,375	2,145
Total		216,952	16,274	233,226	180,618
EXPENDITURE ON					
Raising funds Charitable activities	6	7,860	-	7,860	9,933
Education	J	-	-	-	27,883
Youth activities		-	-	-	6,937
High holyday Board of deputies		-	-	-	8,874 1,575
Donations		_	-	-	857
Rabbis costs		-	-	-	113,269
Religious activities		-	-	-	69,671
Welfare costs LJRC		-	-	-	2,155 4,104
General charitable, religious activities etc.		250,934	16,002	266,936	35,180
Total		258,794	16,002	274,796	280,438
NET INCOME/(EXPENDITURE)		(41,842)	272	(41,570)	(99,820)
Transfers between funds	16	272	(272)		
Net movement in funds		(41,570)		<u>(41,570)</u>	(99,820)
Net movement in funds		(41,370)	_	(41,570)	(99,020)
RECONCILIATION OF FUNDS					
Total funds brought forward		1,333,804	-	1,333,804	1,433,624
TOTAL FUNDS CARRIED FORWARD		1,292,234	-	1,292,234	1,333,804

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

Statement of Financial Position At 31 December 2016

	U i Notes	nrestricted funds £	Restricted fund £	31.12.16 Total funds £	31.12.15 Total funds £
FIXED ASSETS Tangible assets	12	979,350	_	979,350	988,696
Investments	13	75,000	-	75,000	258,914
		1,054,350	-	1,054,350	1,247,610
CURRENT ASSETS					
Debtors Cash at bank	14	23,782 271,506	17,303 -	41,085 271,506	41,936 116,924
		295,288	17,303	312,591	158,860
CREDITORS Amounts falling due within one year	15	(57,404)	(17,303)	(74,707)	(72,666)
NET CURRENT ASSETS		237,884		237,884	86,194
TOTAL ASSETS LESS CURRENT LIABILITIES		1,292,234	-	1,292,234	1,333,804
NET ASSETS		1,292,234		1,292,234	1,333,804
FUNDS Unrestricted funds Restricted funds	16			1,292,234	1,333,804
TOTAL FUNDS				1,292,234	1,333,804
				-	

The financial statements were approved by the Board of Trustees on 29 March 2017 and were signed on its behalf by:

D J Israel -Trustee

Dr D A Mogendorff -Trustee

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property - 2% on cost Improvements to property - 4% on cost Plant and machinery - 20% on cost Fixtures and fittings - 20% on cost Computer equipment - 25% on cost

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company contributes to a defined contribution pension scheme. Contributions payable to the pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

3.	Donations Gift aid Legacies Subscriptions OTHER TRADING ACTIVITIE	≣S			31.12.16 £ 27,744 22,830 53,619 102,751 206,944	31.12.15 £ 26,948 24,265 2,000 95,743 148,956
0.						
	Functions and catering Plaques, books and videos Introduction to Judaism cours 100 Club High holyday Sinai Chronicle Miscellaneous fund raising Income from solar panels	e			31.12.16 £ 7,326 710 1,001 2,660 710 1,566 753 3,900	31.12.15 £ 13,418 288 1,001 3,160 1,532 1,530 484 4,456
4.	INVESTMENT INCOME					
5.	Deposit account interest INCOME FROM CHARITABI	LE ACTIVITIES			31.12.16 £ 3,375	31.12.15 £ 2,145
					31.12.16	31.12.15
	Contributions Contributions Contributions	Activity Education Youth activities General charits etc.		s activities	4,281 4,281	31.12.15 £ 3,130 518
6.	CHARITABLE ACTIVITIES O	COSTS				
	General charitable, religious a		Direct costs £ 133,557	Grant funding of activities (See note 7) £	Support costs (See note 8) £	Totals £ 266,936

Notes to the Financial Statements - continued for the Year Ended 31 December 2016

7. GRANTS PAYABLE

	31.12.16 £	31.12.15 £
High holyday		7.574
Board of deputies Donations LJRC	- - -	7,574 1,575 857 4,104
General charitable, religious activities etc.	18,412	-
	18,412	14,110
The total grants paid to institutions during the year was as follows:		
	31.12.16	31.12.15
Highholy Day Appeal Board of deputies	£ 8,547	£ 7,574
	1,455	1,575
Bursary	2,129	189
Donations	2,129	109
1.100	281	668
LJRC	6,000	4,104
	18,412	14,110

8. SUPPORT COSTS

			G	overnance	
	Management	Finance	Depreciation	costs	Totals
	£	£	£	£	£
General charitable, religious activities etc.	73,813	6	12,943	28,205	114,967

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.12.16	31.12.15
	£	£
Auditors' remuneration	5,040	4,800
Depreciation - owned assets	12,945	13,784

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2016 nor for the year ended 31 December 2015 .

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2016 nor for the year ended 31 December 2015.

Notes to the Financial Statements - continued for the Year Ended 31 December 2016

11. STAFF COSTS

The average monthly number of employees during the year was as follows:

Staff	31.12.16 8 ———	31.12.15
The number of employees whose employee benefits (excluding employer £60,000 was:	,	
£60,001 - £70,000	31.12.16 1	31.12.15

12. TANGIBLE FIXED ASSETS

	MINOSEE I MED MODELO	Freeholdin property £	nprovements to property £	Plant and machinery £
	COST	2	~	~
	At 1 January 2016 Additions	1,005,230 -	121,207 -	3,147 -
	At 31 December 2016	1,005,230	121,207	3,147
	DEPRECIATION			
	At 1 January 2016 Charge for year	134,035 4,433	15,065 4,304	1,555 630
	At 31 December 2016	138,468	19,369	2,185
	At 31 December 2016		19,309	2,105
	NET BOOK VALUE			
	At 31 December 2016	<u>866,762</u>	101,838	962
	At 31 December 2015	871,195 ————	106,142	1,592
		Fixtures and fittings	Computer equipment £	Totals £
	COST			
	At 1 January 2016 Additions	100,005 3,599	7,931 	1,237,520 3,599
	At 31 December 2016	103,604	7,931	1,241,119
	DEPRECIATION			
	At 1 January 2016 Charge for year	92,555 2,809	5,614 769	248,824 12,945
	At 31 December 2016	95,364	6,383	261,769
	NET BOOK VALUE			
	At 31 December 2016	8,240	1,548	979,350
	At 31 December 2015	7,450	2,317	988,696
13.	FIXED ASSET INVESTMENTS			
			31.12.16	31.12.15
	Fixed rate bonds		£ 75.000	£ 258,914
	I IVER INTERPOLITY		75,000 ———	230,914

There were no investment assets outside the UK.

After the year end an additional £205,000 has been invested from current assets (Cash at bank).

Investments (neither listed nor unlisted) were as follows:

13. FIXED ASSET INVESTMENTS - continued

_					
				31.12.16	31.12.15
	Varkahira Bank fiyad tarm danasit			£ 75,000	£ 258,914
	Yorkshire Bank fixed term deposit			75,000	230,914
14.	DEBTORS: AMOUNTS FALLING DUE WIT	'LIN ONE VEA	.D		
14.	DEBTORS: AMOUNTS FALLING DUE WIT	HIN ONE TEA	NK.		
				31.12.16	31.12.15
	Trade debtors			£ 15,760	£ 6,447
	Other debtors			23,180	17,626
	Due from general fund			-	15,060
	Due from designated fund Due from restricted fund			<u>-</u>	189
	Accrued income			55	350
	Prepayments			2,090	2,264
				41,085	41,936
15.	CREDITORS: AMOUNTS FALLING DUE W	ITHIN ONE Y	EAR		
				31.12.16 £	31.12.15 £
	Trade creditors			19,835	5,281
	Social security and other taxes			10,320	6,308
	Net Salaries Creditor			8,171	9,091
	Other creditors Due to restricted fund			19,701	22,960 15,060
	Due to general fund			-	189
	Accrued expenses			16,680	13,777
				74,707	72,666
				====	====
16.	MOVEMENT IN FUNDS				
			N		
			Net movement	Transfers between	
		At 1.1.16	in funds	funds	At 31.12.16
		£	£	£	£
	Unrestricted funds General funds	1,333,804	(42,140)	570	1,292,234
	Designated funds	-	298	(298)	-
		1,333,804	(41,842)	272	1,292,234
		1,000,004	(41,042)	212	1,232,234
	Restricted funds		272	(070)	
	Restricted funds	-	272	(272)	-
	TOTAL 510/DC	4.000.000			4.000.000
	TOTAL FUNDS	1,333,804	(41,570) ————	<u> </u>	1,292,234

16. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended £	Movement in funds
Unrestricted funds General funds Designated funds	216,404 548	(258,544) (250)	(42,140) 298
	216,952	(258,794)	(41,842)
Restricted funds Restricted funds	16,274	(16,002)	272
TOTAL FUNDS	233,226	(274,796)	(41,570)

17. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 December 2016.

18. CHANGE IN LAYOUT OF ACCOUNTS

During the year it was decided that the layout of certain sections of the accounts should be altered, which has affected the presentation of the accounts, especially when read in context with that of the comparative columns.

In previous years the Statement of Financial Activities has been analysed in detail between individual income and expenditure activities. This was mainly based on accounting adjustments and this is no longer deemed necessary.

The main effect of these changes in these accounts are the comparatives to the previous years on the Statement of Financial Activities and in Notes 5 and 7.

<u>Detailed Statement of Financial Activities</u> <u>for the Year Ended 31 December 2016</u>

	31.12.16 £	31.12.15 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	27,744	26,948
Gift aid	22,830 53,619	24,265 2,000
Legacies Subscriptions	102,751	95,743
Cubscriptions		
	206,944	148,956
Other trading activities Functions and catering	7,326	13,418
Plaques, books and videos	710	288
Introduction to Judaism course	1,001	1,001
100 Club	2,660	3,160
High holyday	710	1,532
Sinai Chronicle	1,566	1,530
Miscellaneous fund raising	753	484
Income from solar panels	3,900	4,456
	18,626	25,869
Investment income	2 275	0.445
Deposit account interest	3,375	2,145
Charitable activities	4.004	0.040
Contributions	4,281	3,648
Total incoming resources	233,226	180,618
EXPENDITURE		
Other trading activities		
Functions and catering	4,099	6,936
Plaques, books and videos	223	50
100 Club	3,200	2,500
Sinai Chronicle	67	67
Miscellaneous	<u> 271</u>	380
	7,860	9,933
Charitable activities		
Salaries	114,540	114,235
Social security	12,071	5,202
Pensions Expenses and activities - Rabbis' costs	1,296	9,600 (823)
Expenses and activities - Rabbis costs Expenses and activities - general	4,866	5,865
Mileage	168	1,809
Travel	616	472
Grants to institutions	18,412	14,110
	151,969	150,470

Support costs

<u>Detailed Statement of Financial Activities</u> <u>for the Year Ended 31 December 2016</u>

Social security 1,181 1,138 6 Rates and water 1,198 6 Insurance 7,389 6,8 Light and heat 11,501 11,41 Telephone 1,425 1,3 Postage and stationery 3,812 5,3 Sundries 2,982 3,1 Cemetery costs 1,588 1,4 Training 1,914 1,2 Maintenance and repairs 12,039 8,8 Computer consumables 415 11 Security and monitoring 59 5 Finance 6 5 Bank charges 6 5 Depreciation 73,813 71,0 Freehold property 4,433 4,4 Improvements to property 4,303 4,3 Plant and machinery 629 66 Fixtures and fittings 2,809 3,5i Computer equipment 769 83 Governance costs 23,152 29,7		31.12.16 £	31.12.15 £
Social security 1,181 1,138 6 Rates and water 1,198 6 Insurance 7,389 6,8 Light and heat 11,501 11,4 Telephone 1,425 1,3 Postage and stationery 3,812 5,3 Sundries 2,982 3,1 Cemetery costs 1,588 1,4 Training 1,914 1,2 Maintenance and repairs 12,039 8,8 Computer consumables 415 15 Security and monitoring 59 5 Finance 6 5 Bank charges 6 5 Depreciation 73,813 71,0 Freehold property 4,433 4,4 Improvements to property 4,303 4,3 Plant and machinery 629 66 Fixtures and fittings 2,809 3,5 Computer equipment 769 83 Governance costs 23,152 29,7	Management		
Rates and water 1,198 6 Insurance 7,389 6,8 Light and heat 11,501 11,4 Telephone 1,425 1,3 Postage and stationery 3,812 5,3 Sundries 2,982 3,1 Cemetery costs 1,588 1,4 Training 1,914 1,2 Maintenance and repairs 12,039 8,8 Computer consumables 415 11 Security and monitoring 59 5 Finance 59 5 Bank charges 6 5 Depreciation 7 5 Freehold property 4,433 4,4 Improvements to property 4,303 4,30 Plant and machinery 629 6 Fixtures and fittings 2,809 3,5 Computer equipment 769 8 Governance costs 8 4 Auditors' remuneration 5,040 4,8 Affiliation fees 23,152 29,76 Professional fees 13 <td< th=""><th>Salaries</th><th></th><th>28,914</th></td<>	Salaries		28,914
Insurance 7,389 6,8 Light and heat 11,501 11,4 Telephone 1,425 1,3 Postage and stationery 3,812 5,3 Sundries 2,982 3,15 Cemetery costs 1,588 1,4 Training 1,914 1,2 Maintenance and repairs 12,039 8,8 Computer consumables 415 15 Security and monitoring 59 5 Finance 59 5 Bank charges 6 5 Depreciation 7 4,433 4,44 Improvements to property 4,303 4,3 Improvements to property 4,303 4,3 Plant and machinery 629 6 Fixtures and fittings 2,809 3,5 Computer equipment 769 8 Governance costs 4 4 Auditors' remuneration 5,040 4,8 Affiliation fees 23,152 29,70 Professional fees 13 6	Social security	1,181	1,130
Light and heat 11,501 11,425 1,3425 1,3425 1,3425 1,3425 1,3425 1,3425 3,8112 5,3 Soundries 2,982 3,811 1,588 1,44 1,583 1,44 1,583 1,44 1,583 1,44 1,583 1,44 1,583 1,44 1,583 1,44 1,583 1,44 1,583 1,583 1,44 1,583 1,44 1,583 1,44 1,583 1,583 1,584 1,584 1,584 1,584 1,584 1,584 1,584 1,584 1,584 1,584 1,584 1,584 1,584 1,584	Rates and water	1,198	615
Telephone 1,425 1,3 Postage and stationery 3,812 5,3 Sundries 2,982 3,18 Cemetery costs 1,588 1,48 Training 1,914 1,2 Maintenance and repairs 12,039 8,8 Computer consumables 415 11 Security and monitoring 59 5 Finance Bank charges 6 5 Depreciation 7 4,433 4,44 Improvements to property 4,303 4,30 4,30 1,30 Plant and machinery 629 6 6 6 6 Fixtures and fittings 2,809 3,50 3,50 6	Insurance		6,840
Postage and stationery 3,812 5,3 Sundries 2,982 3,1 Cemetery costs 1,588 1,4 Training 1,914 1,2 Maintenance and repairs 12,039 8,8 Computer consumables 415 1! Security and monitoring 59 5 Finance Bank charges 6 4 Depreciation Freehold property 4,433 4,44 Improvements to property 4,303 4,30 Plant and machinery 629 6 Fixtures and fittings 2,809 3,50 Computer equipment 769 8 Governance costs 3 4,80 Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6	Light and heat	11,501	11,400
Sundries 2,982 3,16 Cemetery costs 1,588 1,44 Training 1,914 1,2 Maintenance and repairs 12,039 8,8 Computer consumables 415 11 Security and monitoring 59 5 Finance Bank charges 6 5 Depreciation 7 4,433 4,44 Improvements to property 4,303 4,30 Plant and machinery 629 6 Fixtures and fittings 2,809 3,5 Computer equipment 769 8 Governance costs 12,943 13,74 Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18	Telephone	1,425	1,345
Sundries 2,982 3,16 Cemetery costs 1,588 1,44 Training 1,914 1,2 Maintenance and repairs 12,039 8,8 Computer consumables 415 11 Security and monitoring 59 5 Finance Bank charges 6 5 Depreciation 7 4,433 4,44 Improvements to property 4,303 4,30 Plant and machinery 629 6 Fixtures and fittings 2,809 3,5 Computer equipment 769 8 Governance costs 12,943 13,74 Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18	Postage and stationery	3,812	5,311
Training 1,914 1,2 Maintenance and repairs 12,039 8,8 Computer consumables 415 11 Security and monitoring 59 5 Finance Bank charges 6 5 Depreciation 2 4,433 4,44 Improvements to property 4,303 4,33 4,34 Improvements to property 629 6 6 Fixtures and fittings 2,809 3,56 Computer equipment 769 8 Governance costs 35,040 4,81 Auditors' remuneration 5,040 4,81 Affiliation fees 23,152 29,70 Professional fees 13 6		2,982	3,183
Maintenance and repairs 12,039 8,8 Computer consumables 415 11 Security and monitoring 59 5 Finance Bank charges 6 5 Depreciation 4,433 4,44 Improvements to property 4,303 4,33 Plant and machinery 629 60 Fixtures and fittings 2,809 3,50 Computer equipment 769 8 Governance costs 12,943 13,76 Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18	Cemetery costs	1,588	1,451
Computer consumables 415 115 115 115 115 56 56	Training	1,914	1,213
Computer consumables 415 115 115 115 115 56 56	Maintenance and repairs	12,039	8,848
Finance Bank charges 6 8 Depreciation 4,433 4,44 Improvements to property 4,303 4,303 Plant and machinery 629 60 Fixtures and fittings 2,809 3,56 Computer equipment 769 80 Governance costs 12,943 13,76 Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18		415	194
Finance Bank charges 6 Depreciation 4,433 4,43 Freehold property 4,303 4,30 Improvements to property 629 60 Plant and machinery 629 60 Fixtures and fittings 2,809 3,50 Computer equipment 769 80 Governance costs 30 4,80 Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18	Security and monitoring	59	574
Bank charges 6 8 Depreciation 7 4,433 4,44 Improvements to property 4,303 4,30	F ************************************	73,813	71,018
Depreciation Freehold property 4,433 4,43 Improvements to property 4,303 4,303 Plant and machinery 629 6 Fixtures and fittings 2,809 3,55 Computer equipment 769 8 Governance costs 3 4,80 Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18		6	53
Freehold property 4,433 4,44 Improvements to property 4,303 4,303 Plant and machinery 629 629 Fixtures and fittings 2,809 3,56 Computer equipment 769 83 Governance costs 3,76 Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18			
Improvements to property 4,303 4,304 Plant and machinery 629 629 Fixtures and fittings 2,809 3,53 Computer equipment 769 83 Governance costs 12,943 13,73 Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18		4.433	4,433
Plant and machinery 629 63 Fixtures and fittings 2,809 3,53 Computer equipment 769 83 Governance costs Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18			4,303
Fixtures and fittings 2,809 3,58 Computer equipment 769 83 12,943 13,78 Governance costs Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,76 Professional fees 13 6 28,205 35,18		·	629
Computer equipment 769 83 12,943 13,73 Governance costs 5,040 4,80 Additions' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18			3,581
Governance costs 5,040 4,80 Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18	<u> </u>	·	838
Auditors' remuneration 5,040 4,80 Affiliation fees 23,152 29,70 Professional fees 13 6 28,205 35,18		12,943	13,784
Affiliation fees Professional fees 23,152 29,76 13 6 28,205 35,18		5,040	4,800
Professional fees 13 6 28,205 35,18	Affiliation fees	23,152	29,763
	Professional fees		617
Total resources expended 274,796 280,43		28,205	35,180
	Total resources expended	274,796	280,438
Net expenditure (41,570) (99,83	Net expenditure	(41,570)	(99,820)