MANCHESTER REFORM SYNAGOGUE FINANCIAL STATEMENTS 31 DECEMBER 2016

Charity Number 1118957

DOWNHAM MAYER CLARKE LIMITED

Chartered Accountants & Statutory Auditor
41 Greek Street
Stockport
Cheshire
SK3 8AX

FINANCIAL STATEMENTS

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MEMBERS OF THE BOARD AND PROFESSIONAL ADVISERS

Registered charity name Manchester Reform Synagogue

Charity number 1118957

Principal office Jacksons Row

Manchester M2 5NH

Trustees Louis Rapaport

Michael J Taylor

Mark Levy

Leonard Gould - Died 20 March 2017

Auditor Downham Mayer Clarke Limited

Chartered Accountants & Statutory Auditor 41 Greek Street Stockport Cheshire SK3 8AX

Bankers Lloyds

40 Spring Gardens Manchester M2 1EN

Barclays

1 Yorkshire Street

Rochdale O16 1BJ

Bank of Ireland PO Box 2124 Belfast BT19RS

Solicitors Kuit Steinart Levy LLP

3 St Mary's Parsonage

Manchester M3 2RD

TRUSTEES ANNUAL REPORT

YEAR ENDED 31 DECEMBER 2016

The trustees present their report and the financial statements of the company for the year ended 31 December 2016.

REFERENCE AND ADMINISTRATIVE DETAILS

Reference and administrative details are shown in the schedule of members of the board and professional advisers on page 1 of the financial statements.

THE TRUSTEES

The trustees who served the company during the period were as follows:

Louis Rapaport Michael J Taylor Mark Levy Leonard Gould - Died 20 March 2017

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity's governing document is the constitution adopted 9th December 1971 as amended 21st April 1998.

Recruitment, induction and training

New trustees are elected by the Executive and Council and then approved at the Annual General Meeting. As new trustees are members of the Synagogue no general programme of induction is used. However, policies and procedures are explained at Council meetings.

Organisational structure

An elected Executive and Council administer the Synagogue. The Council meet on a regular basis and operate in conjunction with the Trustees. The Synagogue employs a part time administrator who handles the day to day administration and refers as necessary to the President or Treasurer.

The President of the Synagogue during the year was Danny Savage.

The Treasurer of the Synagogue during the year was Mark Field and Phil Leonard.

Risk management

All major risks to which the Synagogue is exposed are dealt with at regular Council meetings, and where appropriate, controls are established.

TRUSTEES ANNUAL REPORT (continued)

YEAR ENDED 31 DECEMBER 2016

OBJECTIVES AND ACTIVITIES

Manchester Reform Synagogue was established in 1856 in order to maintain a Synagogue for worship in accordance with the doctrines of the Jewish religion as practised in this Congregation, and to promote religious, charitable and educational activities.

The Trustees have given due regard to public benefit guidance published by the Charity Commission.

The Synagogue is affiliated with The Movement for Reform Judaism, to whom it pays a levy each year based on the number of Synagogue members. The levy paid in respect of 2016 was £19,508 (2015 £18,947).

In order to achieve the objectives the Synagogue has the following strategies;

- The employment of a Rabbi
- The running of a Cheder (religion school)
- Holding services on the Sabbath and all religious holy days
- Holding services to celebrate religious festivals
- Educational and social activities to encourage friendships and promote a Jewish experience

FINANCIAL REVIEW, RESERVES AND FUNDING

During the year the Synagogue incurred an overall surplus on its funds of £3,946 compared to an overall deficit of £17,254 in 2015. It also transferred an amount of £6,632 from its restricted funds during the year compared to a transfer of £8,932 in 2015. In addition, legacies of £46,875 were received compared to £6,100 in 2015. The Trustees continue to take action to increase revenues and control expenditure.

The Treasurer prepares a budget each year for the forthcoming year that is approved by the Executive and Council.

Investment policy

The Trustees' investment powers are governed by its constitution which permits the funds available to be invested in a wide range of securities and assets.

The Trustees' investment policy is to aim for safety, commensurate with immediate and planned spending requirements.

Reserves and funding

Unrestricted or free reserves available for current activities decreased during the year. The charity had net current assets at the 31st December 2016 and is therefore sufficiently able to continue in operation and meet its debts as they fall due. The Trustees continue to monitor the position on a regular basis.

The Trustees believe that the Charity should hold sufficient reserves in order to ensure that it can continue to operate and meet the needs of members in the event of unforeseen and potentially damaging financial circumstances.

TRUSTEES ANNUAL REPORT (continued)

YEAR ENDED 31 DECEMBER 2016

PLANS FOR FUTURE PERIODS

The Trustees are currently finalizing an agreement on specifications for a new Synagogue as part of the proposed £150m St Michaels development on a 1.8 acre City centre site. Manchester City Council approved the regeneration framework for the site in September 2015. The Development is being undertaken in partnership with Jackson's Row Developments Limited and Manchester City Council. It will comprise a 200-bedroom hotel, apartments, office space, the new synagogue, retail premises and public spaces. It It is anticipated that a planning application will be submitted in June 2017 and construction of the development will begin November 2018. The new Synagogue is contracted to be delivered within 2 years of demolition of the old building and a license has been entered into to provide temporary accommodation at the Friends Meeting House during the period of rebuilding.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees are responsible for preparing the Trustees Annual Report and the financial statements in accordance with applicable law and regulations and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the incoming resources and application of resources of the company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- · observe the methods and principles in the Charities SORP;
- · make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

TRUSTEES ANNUAL REPORT (continued)

YEAR ENDED 31 DECEMBER 2016

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Downham M	layer (Clarke	Limited	have be	en re-app	pointed a	s auditor	for the	ensuing	year.

Signed by order of the trustees

Jacksons Row
Manchester
M2 5NH

D Savage
President

P Leonard
Treasurer

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INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF MANCHESTER REFORM SYNAGOGUE

YEAR ENDED 31 DECEMBER 2016

We have audited the financial statements of Manchester Reform Synagogue for the year ended 31 December 2016 which comprise the Statement of Financial Activities, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's trustees, as a body, in accordance with section 144 of the Charities Act 2011 and regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF TRUSTEES AND AUDITOR

As explained more fully in the Trustees Annual Report, the trustees are responsible for the preparation of financial statements which give a true and fair view.

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Trustees Annual Report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2016 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEES OF MANCHESTER REFORM SYNAGOGUE (continued)

YEAR ENDED 31 DECEMBER 2016

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees Annual Report is inconsistent in any material respect with the financial statements; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

DOWNHAM MAYER CLARKE LIMITED Chartered Accountants & Statutory Auditor

41 Greek Street Stockport Cheshire SK3 8AX

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Downham Mayer Clarke Limited is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

STATEMENT OF FINANCIAL ACTIVITIES

YEAR ENDED 31 DECEMBER 2016

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2016 £	Total Funds 2015 £
INCOMING RESOURCES	5				
Incoming resources from					
generating funds:					
Voluntary income	2	153,180	84,173	237,353	188,651
Activities for generating					
funds	3	1,136	_	1,136	1,136
Investment income	4	3,368	_	3,368	5,251
Incoming resources from					
charitable activities	5	1,891	_	1,891	1,975
Other incoming resources	6	81,004	_	81,004	67,424
TOTAL INCOMING					
RESOURCES		240,579	84,173	324,752	264,437
RESOURCES EXPENDED)				
Charitable activities	7/8	(320,806)	_	(320,806)	(281,691)
TOTAL RESOURCES EXPENDED		(320,806)	_	(320,806)	(281,691)
NET INCOMING/(OUTGOIN G) RESOURCES FOR THE YEAR	9	(80,227)	84,173	3,946	(17,254)
RECONCILIATION OF FUNDS Total funds brought forward	9	258,304	126,969	385,273	402,527
· ·					
TOTAL FUNDS CARRIEI FORWARD)	<u>178,077</u>	211,142	389,219	385,273

The Statement of Financial Activities includes all gains and losses in the year and therefore a statement of total recognised gains and losses has not been prepared.

All of the above amounts relate to continuing activities.

BALANCE SHEET

31 DECEMBER 2016

		2016		2015
	Note	£	£	£
FIXED ASSETS				
Tangible assets	11		17,977	17,977
Investments	12		37,000	37,000
			54,977	54,977
CURRENT ASSETS				
Stocks	13	77,839		78,839
Debtors	14	79,443		57,868
Cash at bank and in hand		312,571		306,698
		469,853		443,405
CREDITORS: Amounts falling due within one				
year	15	(142,244)		(113,109)
NET CURRENT ASSETS			327,609	330,296
TOTAL ASSETS LESS CURRENT LIABILITIES	S		382,586	385,273
NET ASSETS			382,586	385,273
NET ABBETS				====
FUNDS				
Restricted income funds	16		125,336	126,969
Unrestricted income funds	17		257,250	258,304
TOTAL FUNDS			382,586	385,273

D Savage P Leonard President Treasurer

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2016

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention, except for investments which are included at market value, and in accordance with applicable United Kingdom accounting standards and the requirements of the Statement of Recommended Practice applicable to charities preparing accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 SORP).

Fixed assets

All fixed assets are initially recorded at cost.

The Synagogue building has been fully depreciated.

The Synagogue continues to receive rental income from the car park without deduction for wear and tear and it is therefore considered that its value to the Synagogue has not fallen since the original date of purchase. As a result no depreciation is charged on this asset.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Incoming resurces

Subscriptions are accounted for on an accruals basis.

Donations are credited as income in the year in which they are receivable.

Income tax recoverable on income received is recognised in the same period that its associated income is recognised.

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2016

1. ACCOUNTING POLICIES (continued)

Funds

Unrestricted funds are incoming resources receivable or generated for the objects of the charity without further specified purpose and are available as general funds.

Tax reclaims arising on Gift Aid donations and investment income and gains are allocated to general funds.

Legacies do not generally form part of restricted funds as they are expendable by the Synagogue. Where such restrictions do occur the legacy is named as a specific restricted fund. Restricted funds can only be spent with the approval of the council in a general meeting.

Restricted funds are to be used in accordance with restrictions imposed by donors or which have been determined to have been raised by the Charity for particular purposes. The costs of raising and administering restricted funds are charged against the specific fund.

2. VOLUNTARY INCOME

	Unrestricted Funds	Restricted Funds	Total Funds 2016	Total Funds 2015
	£	£	£	£
Donations				
Donations	24,457	_	24,457	30,432
Legacies				
Legacies	_	46,875	46,875	6,100
Subscriptions	98,162	_	98,162	102,875
Other income				
Income tax recovered	29,751	_	29,751	21,939
Social and cultural income	810	_	810	1,384
Board of Deputies	_	1,850	1,850	1,200
Burial board payments		35,448	35,448	24,721
	153,180	84,173	237,353	188,651

3. INCOMING RESOURCES FROM ACTIVITIES FOR GENERATING FUNDS

	Unrestricted	Total Funds	Total Funds
	Funds	2016	2015
	£	£	£
Advertising income	1,136	1,136	1,136

4. INVESTMENT INCOME

	Unrestricted	Total Funds	Total Funds
	Funds	2016	2015
	£	£	£
Bank interest receivable	3,368	3,368	5,251

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2016

5. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

٠.	INCOMING RESOURCES I ROW CIMINITAD		20	
	Book sales	Unrestricted Funds £ 120	Total Funds 2016 £ 120	Total Funds 2015 £ 200
	Educational receipts	1,771	1,771	1,775
	Educational receipts	1,771	1,771	
		<u>1,891</u>	<u>1,891</u>	1,975
6.	OTHER INCOMING RESOURCES			
			Total Funds	
		Funds	2016	2015
	Commende mandal	£	£	£
	Car park rental Sundry income	26,000 885	26,000 885	26,000 735
	Funeral receipts	54,119	54,119	40,689
	Tunctar receipts			
		<u>81,004</u>	<u>81,004</u>	67,424
7.	COSTS OF CHARITABLE ACTIVITIES BY FU	JND TYPE		
		Funds	Total Funds 2016	2015
	Support costs	£ 320,806	<u>320,806</u>	£ 281,691
8.	COSTS OF CHARITABLE ACTIVITIES BY AC	CTIVITY TYP	E	
		Support costs	Total Funds 2016 £	Total Funds 2015 £
	Costs of direct charitable activities	320,806	320,806	281,691
9.	NET INCOMING/(OUTGOING) RESOURCES	FOR THE YEA	AR	
	This is stated after charging:			
			2016 £	2015 £
	Staff pension contributions		12,872	11,200
	Auditors' remuneration:		12,012	11,200
	- audit of the financial statements		4,855	4,500
	Operating lease costs:		1,000	1,500
	- Other		1,572	1,313

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2016

10. STAFF COSTS AND EMOLUMENTS

Total staff costs were as follows:

	2016	2015
	£	£
Wages and salaries	118,683	116,123
Social security costs	6,326	9,050
Other pension costs	12,872	11,200
	137,881	136,373

Particulars of employees:

The average number of employees during the year, calculated on the basis of full-time equivalents, was as follows:

	2015
No.	No.
9	11
	2016 No. 9

No employee received remuneration of more than £60,000 during the year (2015 - Nil).

11. TANGIBLE FIXED ASSETS

	COST	Car Park £	Synagogue Building £	Total £
	COST At 1 January 2016 and 31 December 2016	17,977	107,718	125,695
	At 1 January 2010 and 31 December 2010	17,977	107,718	=====
	DEPRECIATION			
	At 1 January 2016 and 31 December 2016	_	107,718	107,718
	NET BOOK VALUE			
	At 31 December 2016	17,977		17,977
	At 31 December 2015	17,977	_	17,977
•	INVESTMENTS			

12.

Movement in market value

	£	£
Market value at 1 January 2016	37,000	37,000
Market value at 31 December 2016	37,000	37,000
Historical cost at 31 December 2016	37,000	37,000

2016

2015

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2016

12. INVESTMENTS (continued)

Analysis of investments at 31 December 2016 between funds

·	Unrestricted	Restricted	Total Funds	Total Funds
	Funds	Funds	2016	2015
	£	£	£	£
Other investments National savings certificates	37,000	-	37,000	37,000

Fixed asset investments consists entirely of National Savings Bond Certificates at cost value.

13. STOCKS

	2016	2015
	£	£
Stock	77,839	78,839

Stock consists of cemetary plots held at Mill Lane, Cheadle.

In 1995 the Trustees of Menorah Syangogue arranged with Stockport MBC by means of a Deed of Allotment, to prepay for 204 burial spaces at Mill Lane Cemetery, Cheadle. The Synagogue paid one half of the cost to Menorah Synagogue for a right to 102 burial spaces. It is understood that if all the spaces have not been used when the Deed of Allotment expires after 99 years the remaining land would revert to Stockport MBC. In 2005 the Synagogue prepaid for a right to a further 100 burial spaces at Mill Lane Cemetery Cheadle.

During the year one of the burial spaces (2015 : 5) have been used and the relevant portion of the total cost has been transferred to funeral expenses.

14. DEBTORS

	2016	2015
	£	£
PAYE recoverable	349	349
Gift aid recoverable	5,280	5,276
Subscription balances outstanding	36,557	26,097
Staff loan	200	_
Other debtors	14,775	4,683
Prepayments	22,282	21,463
	79,443	57,868

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2016

15. CREDITORS: Amounts falling due within one year

	2016	2015
	£	£
Trade creditors	54,714	_
Taxation and social security	34	2,738
Wages control account	216	1,199
Other creditors	36,189	32,089
Accruals and deferred income	51,091	77,083
	142,244	113,109

16. RESTRICTED INCOME FUNDS

	Balance at	Outgoing	Balance at
	1 Jan 2016	resources	31 Dec 2016
	£	£	£
Burial Assistance Fund	82,456	(1,633)	80,823
Cemetary Fund	12,745	_	12,745
Education Fund	13,126	_	13,126
Restoration Fund	9,978	_	9,978
Charity Fund	138	_	138
Youth Fund	3,783	_	3,783
Lionel Blundell Choir Fund	3,738	_	3,738
Charles Shay Wallace Hebrew Prize			
Fund			1,005
	126,969	(1,633)	125,336

17. UNRESTRICTED INCOME FUNDS

Property Maintanance Fund	Balance at 1 Jan 2016 £ 35,993	Outgoing resources	Balance at 31 Dec 2016 £ 30,993
Property Maintenance Fund Legacies	221,963	(5,000)	221,963
General Funds	348	<u>3,946</u>	4,294
	258,304	(<u>1,054</u>)	257,250

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2016

18. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Net current	
	assets	Total
	£	£
Restricted Income Funds:		
Burial Assistance Fund	80,823	80,823
Cemetary Fund	12,745	12,745
Education Fund	13,126	13,126
Restoration Fund	9,978	9,978
Charity Fund	138	138
Youth Fund	3,783	3,783
Lionel Blundell Choir Fund	3,738	3,738
Charles Shay Wallace Hebrew Prize Fund	1,005	1,005
	125,336	125,336
Unrestricted Income Funds:		
Designated Funds	30,993	30,993
General Funds	226,257	226,257
	257,250	257,250
Total Funds	382,586	382,586

MANCHESTER REFORM SYNAGOGUE MANAGEMENT INFORMATION YEAR ENDED 31 DECEMBER 2016

The following pages do not form part of the statutory financial statements which are the subject of the independent auditor's report on pages 6 to 7.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES

	2016 £	2015 £
INCOMING RESOURCES		
VOLUNTARY INCOME		
Donations	24,45	·
Legacies	46,87	·
Membership subscriptions	98,10	·
Income tax recovered	29,75	·
Social and cultural income	81	- /
Board of Deputies	1,85	
Burial board payments	35,44	24,721
	237,35	188,651
ACTIVITIES FOR GENERATING FUNDS		
Advertising income	1,13	1,136
INVESTMENT INCOME		
Bank interest received	3,30	5,251
INCOMING RESOURCES FROM		
CHARITABLE ACTIVITIES	14	200
Book sales	12	
Educational receipts	1,77	1 ,775
	1,89	1,975
OTHER INCOMING RESOURCES		
Car park rental	26,00	26,000
Sundry income	88	35 735
Funeral receipts	54,1 1	40,689
	81,00	67,424
TOTAL INCOMING RESOURCES	324,75	<u>264,437</u>
RESOURCES EXPENDED		

DETAILED STATEMENT OF FINANCIAL ACTIVITIES

	2016		2015
	£	£	£
CHARITABLE ACTIVITIES			
Staff costs - Wages & Salaries		118,683	116,123
Staff costs - Employer's NIC		6,326	9,050
Staff costs - Pension costs		12,872	11,200
Operating leases - Other assets		1,572	1,313
Establishment - Rates & Water		2,145	1,579
Establishment - Light & heat		9,530	6,820
Establishment - Repairs & maintenance		696	4,553
Establishment - Insurance		16,930	7,344
Establishment - Other		1,540	3,134
Motor and travel costs - Other		571	573
Professional - Auditor fees		4,855	4,500
Legal & professional - Other		2,617	_
Office expenses - Telephone		1,079	3,715
Office expenses - Other		598	126
Office expenses - Funeral Costs		52,820	32,432
Office expenses - Burial Board Payments		38,870	26,790
Office expenses - Prayer Books		375	314
Office expenses - Printing and Stationery		4,299	2,044
Office expenses - Gifts and Presentations		3,139	1,492
Office expenses - Advertising		1,280	1,730
Office expenses - Catering and Events		6,070	5,913
Office expenses - Bank Charges		78	90
Office expenses - Donations		7,490	18,030
Office expenses - Computer and Web Investment			
Costs		3,651	2,298
Subscription costs - MRJ Subscriptions		22,720	20,528
		320,806	281,691
TOTAL RESOURCES EXPENDED		320,806	281,691
NET INCOMING/(OUTGOING) RESOURCES			
FOR THE YEAR		3,946	(17,254)

DETAILED STATEMENT OF FINANCIAL ACTIVITIES

	2016 £ £	2015 £
CHARITABLE ACTIVITIES Costs of direct charitable activities		
Support costs	110 (02	116 100
Staff costs - Wages & Salaries	118,683	116,123
Staff costs - Employer's NIC	6,326	9,050
Staff costs - Pension costs	12,872	11,200
Operating leases - Other assets	1,572	1,313
Establishment - Rates & Water	2,145	1,579
Establishment - Light & heat	9,530	6,820
Establishment - Repairs & maintenance	696	4,553
Establishment - Insurance	16,930	7,344
Establishment - Other	1,540	3,134 573
Motor and travel costs - Other Professional - Auditor fees	571 4 855	
	4,855	4,500
Legal & professional - Other	2,617	2715
Office expenses - Telephone	1,079	3,715 126
Office expenses - Other	598 52 820	
Office expenses - Funeral Costs	52,820 38,870	32,432
Office expenses - Burial Board Payments	38,870 375	26,790 314
Office expenses - Prayer Books	4,299	2,044
Office expenses - Printing and Stationery Office expenses - Gifts and Presentations	3,139	1,492
Office expenses - Advertising	1,280	1,730
Office expenses - Advertising Office expenses - Catering and Events	6,070	5,913
Office expenses - Catering and Events Office expenses - Bank Charges	78	5,913 90
Office expenses - Donations	7, 490	18,030
Office expenses - Computer and Web Investment	7,490	16,030
Costs	3,651	2,298
Subscription costs - MRJ Subscriptions	22,720	20,528
Subscription costs - MICI Subscriptions		
	320,806	281,691