### Registered Company Number 05890261 Registered Charity Number 1117590

## THE ASSEMBLY OF MASORTI SYNAGOGUES (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### **REPORT AND ACCOUNTS**

FOR THE YEAR ENDED 30 APRIL 2011

MONDAY

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#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### REPORT AND ACCOUNTS FOR THE YEAR ENDED 30 APRIL 2011

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#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### LEGAL AND ADMINISTRATIVE DETAILS

**Charity Name** 

The Assembly of Masorti Synagogues

(A Charitable Company Limited by Guarantee)

**Charity Registered Number** 

1117590

Company Registered Number

05890261

**Nature of Governing Document** 

Memorandum and Articles of Association

Company Directors, Trustees and

Council Members

Jeremy Kelly

Joint Chairman

Nicholas Grant Warren Davies Richard Wolfe Gill Ross James Green

Basil Shall

St Albans Masorti Synagogue
Buckhurst Hill Masorti Congregation
Kol Nefesh Masorti Synagogue
Hatch End Masorti Synagogue
Young Adults' representative
New North London Synagogue

The directors of the company are the members of the Council and

Charity Trustees for the purposes of the Charities Act 1993

Council Members

Bill Benjamin

Michael Rose

Joint Chairman Vice President

Gillian Caplin
David Berkley

Sam Roberts

Vice President Honorary Treasurer

Veronica Kennard Nick Gendler

New North London Synagogue New North London Synagogue Young Persons' representative

**Executive Director of the Charity** 

and Company Secretary

Michael Gluckman

**Principal Office** 

Alexander House 3 Shakespeare Road London N3 1XE

Registered Auditors

Winston Fox & Co Chartered Accountants 34 Arlington Road London NW1 7HU

Solicitors

SJ Berwin LLP

10 Queen Street Place London EC4R 1BE

Principal Bankers

Barclays Bank Plc 126 Station Road

Edgware, Middlesex HA8 7RY

Website Address

www masorti org uk

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### REPORT OF THE DIRECTORS AND COUNCIL FOR THE YEAR ENDED 30 APRIL 2011

The Directors, who are the charity trustees within the definition of the Charities Act 1993 and Council members who are the directors for purposes of the Companies Act 2006, present their report and the audited accounts for the year ended 30 April 2011

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the requirements of the Charities Act 1993, the Memorandum and Articles of Association, Companies Act 2006, the Statement of Recommended Practice on Accounting and Reporting by Charities The Charities SORP 2005 and the public benefit reporting requirements

#### Structure, Governance and Management

#### Governing Document

The Assembly of Masorti Synagogues ("AMS") is a registered company limited by guarantee, number 05890261, and a registered charity, number 1117590, and is governed by its Memorandum and Articles of Association

The directors are the Charity trustees and appointed members of the Council. The Council is responsible for managing and carrying out the objectives of AMS in accordance with its Memorandum and Articles of Association.

The company has no share capital, but under the terms of its Memorandum and Articles of Association every member is liable to contribute a sum not exceeding £1 in the event, that the company is wound up, whilst they are a member or for one year thereafter

#### Recruitment and Appointment of Directors and Council Members

AMS has an open recruitment procedure for new Directors and Council Members. Each Constituent Synagogue is eligible to appoint one individual to serve as Director and Council Member. There is no minimum or maximum number of Directors and Council Members. The number of Council Members at present is fourteen including seven. Directors

#### Directors and Council Members Induction and Training

AMS continues to review its policies and procedures for the induction and training of both new and existing Directors and Council Members and Officers

#### Organisational Structure

The Directors and Council meet regularly to manage the affairs of AMS, review its business plan and decide on its overall direction. A full Council meeting has been held every two months. The day to day running of the organisation has been under the control of the executive director of AMS, assisted by various staff both paid and unpaid.

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### REPORT OF THE DIRECTORS AND COUNCIL FOR THE YEAR ENDED 30 APRIL 2011

#### Structure, Governance and Management - continued

#### Risk Management

The Directors and Council have been actively assessing the major risks that AMS faces on an ongoing basis and are of the opinion that maintaining reserves at reasonable levels, combined with regular reviews of the controls over key financial systems, has provided sufficient resources in the event of adverse conditions to enable AMS to continue its operations. The Directors and Council have also regularly considered other business risks faced by AMS and have endeavoured to improve its operating systems in order to reduce these risks.

The key controls used by AMS include

- Formal agendas and minutes for all Council meetings and operational activities
- Budgetary presentation for all major operational activities
- Established organisational structure and lines of reporting
- Formal written reports to Council
- Clear authorisation and approval levels
- Vetting procedures as required by law for the protection of the vulnerable
- Engagement of professional advisors as and when necessary

#### Review of Principal Objectives and Aims and Developments for the Public Benefit

The principal objective of AMS is to promote the practice and teaching of non-fundamentalist traditional Judaism

The Directors and Council members review the principal aims, objectives and activities of AMS each year to ensure that AMS remains focused for the foreseeable future on its stated purpose of promoting education and research of the practices and teaching of non-fundamentalist traditional Judaism for the benefit of its members and the wider community

The Directors and Council members confirm that they have referred to the Charity Commission's general guidance on public benefit when reviewing the objectives and aims of AMS in planning future activities, and in particular how the planned activities will further the public benefit

The Directors and Council consider that the objective has been met by means of a range of activities and education for different age groups of children, young adults and adults, and by education, training programmes and opportunities for leadership development through the provision of lectures and seminars, discussions and debates, and the running of weekend schools, camps and specific research programmes. These are available to both members and non members

AMS fosters a programme to enable prospective converts to study and become fully recognised members of the Jewish faith

AMS is also closely involved in interfaith work and projects which support community cohesion

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### REPORT OF THE DIRECTORS AND COUNCIL FOR THE YEAR ENDED 30 APRIL 2011

#### Review of Principal Objectives and Aims and Developments for the Public Benefit - continued

Aims for the coming year include

- Development of new communities to increase our reach to the wider public
- The strengthening of existing communities through the provision of leadership training, skills workshops and rabbinic support programmes
- Widening our youth and student work
- Developing our outreach work to both affiliated and non-affiliated young adults
- Developing our educational programmes for both members and non-members

There were no significant changes in the objectives and aims of AMS during the year

#### Membership

The Council, which includes the Directors, may by a two-thirds majority vote at its discretion admit as a member any congregation of Jews which has satisfied the Council that it is properly constituted as a charity and is willing to be bound by the Memorandum and Articles of Association of AMS

Following any such admission as a member, the congregation of Jews so admitted shall be counted as a Constituent Synagogue for all purposes of the Memorandum and Articles of Association of AMS

The Constituent Synagogue members of AMS are as follows -

	Registered	Number of	Members
	Charity Number	<u>1 Jan 2011</u>	<u>1 Jan 2010</u>
New North London Synagogue	1094668	1,771	1,750
New London Synagogue	238288	686	686
St Albans Masorti Synagogue	1011446	183	177
Buckhurst Hill Masorti Synagogue	297101	169	169
Kol Nefesh Masorti Synagogue	1081444	105	103
Hatch End Masorti Synagogue	1080951	113	113
		3,027	2,998

Each Constituent Synagogue member and Edgware Masorti Synagogue as an affiliate will pay a subscription to AMS based on their own membership numbers

The Synagogues and Congregations which are affiliated to AMS are as follows -

	Registered	Number of	Members
	Charity Number	1 Jan 2011	<u>1 Jan 2010</u>
Edgware Masorti Synagogue	291010	700	750
New Whetstone Congregation	1047816	30	30
Leeds Masorti Congregation	-	30	30
Oxford Masorti Congregation	<del>-</del>	30	30
Assif	-	30	45
Elstree & Borehamwood Masorti Congregation	-	100	75
		920	960

The following Congregations are affiliated to AMS but are not a registered charity, Leeds Masorti Congregation, Oxford Masorti Congregation, Assif and Elstree & Borehamwood Masorti Congregation

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### REPORT OF THE DIRECTORS AND COUNCIL FOR THE YEAR ENDED 30 APRIL 2011

#### **Directors and Council Members**

The directors are the Charity Trustees for the purposes of the Charities Act 1993 and are also members of the Council Those members of the Council who served as directors during the year and up to the date of the signing of this Report are listed below

Jeremy Kelly Joint Chairman Adrian Marks (Resigned March 2011) New London Synagogue Nicholas Grant St Albans Masorti Synagogue Warren Davies Buckhurst Hill Masorti Congregation Richard Wolfe Kol Nefesh Masorti Synagogue Gill Ross Hatch End Masorti Synagogue James Green Young Adults' representative Basil Shall New North London Synagogue

The following served as Council members but are not directors

Bill Benjamin Joint Chairman
Michael Rose Vice President
Gillian Caplin Vice President
David Berkley Honorary Treasurer

Veronica KennardNew North London SynagogueNick GendlerNew North London SynagogueSam RobertsYoung Persons' representative

#### Disclosure of Information to Auditors

Each person who was a director at the time this report was approved confirms that

- so far as he/she is aware, there is no relevant audit information of which the company's auditors are unaware, and
- he/she has taken all steps that he/she ought to have taken to make himself/herself aware of any
  relevant audit information and to establish that the company's auditors are aware of that information

#### **Directors' Responsibilities**

The directors are responsible for preparing the report and accounts in accordance with applicable law and regulations

Company law requires the directors to prepare accounts for each financial year. Under that law the directors have elected to prepare the accounts in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the accounts unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the surplus or deficit of the company for that year. In preparing these accounts, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the company will continue in operation
- state whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements
- comply with the duty in section 4 of the 2006 Charities Act to have due regard to the guidance published by the Charity Commission, including public benefit guidance

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### REPORT OF THE DIRECTORS AND COUNCIL FOR THE YEAR ENDED 30 APRIL 2011

#### Directors' Responsibilities - continued

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Financial Review and Development and Future Activities - Summary

The results for the year ended 30 April 2011 for the separately designated funds both restricted and unrestricted are summarised on the Statement of Financial Activities on page 10 with comparative figures for the previous year

AMS has relied upon subscriptions from the member synagogues and congregations, and grants and donations as referred to in these accounts for both restricted and unrestricted activities. The support of the donors has been extremely valued by the Council

#### Financial Review and Development - Unrestricted Funds

#### Administration & Development Fund

The major sources of income for the Administration & Development Fund have been as follows -

- subscriptions from members which were utilised mainly to finance salaries, accommodation and general management, administrative and governance expenses
- grants and donations which were utilised mainly to finance educational activities, publications, outreach programmes for developing Masorti communities and public awareness

The surplus for the year on Administration & Development Fund amounted to £47,636 (2010 £45,754) before transfers to NOAM Fund of £26,892 (2010 £26,892) and from Endowment Fund of £9,456 (2010 £380) and to Restricted Fund £24,619 (2010 £13,233) The overall net surplus after the transfer for the year amounted to £5,581 (2010 Surplus £6,009) The accumulated surplus as at 30 April 2011 amounted to £6,410 (2010 Surplus £829) The Council expects to start building up a surplus from 2013 onwards

#### **Endowment Fund**

The Endowment Fund has been utilised to provide income and capital for such charitable purposes of AMS as the Council may from time to time decide. After an increase of £115 (2010 £670) in the market value of listed investments representing the fund, a transfer of £9,456 (2010 £380) was made to the Administration & Development Fund to fund charitable expenditure attributable to the Administration & Development Fund as the Council considered that it would better represent the usage of funds. The accumulated surplus as at 30 April 2011 amounted to £Nil (2010 £8,979) since the Endownment Fund was incorporated within the Administration & Development Fund.

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### REPORT OF THE DIRECTORS AND COUNCIL FOR THE YEAR ENDED 30 APRIL 2011

#### **NOAM Fund**

The NOAM Fund has been utilised for the development and advancement of the Masorti youth movement

The deficit for the year on NOAM Fund was £20,553 (2010 £44,281) before transfer of grant and direct expenditure from the Administration & Development Fund of £26,892 (2010 £26,892) The administration and activities supported continue to be financed by an internal grant from the Administration & Development Fund. The accumulated deficit as at 30 April 2011 amounted to £3,632 (2010 £9,991 deficit). Council are confident that the measures undertaken during year ending 30 April 2012 will return the Noam Fund to a surplus. The incoming resources for NOAM 20 a Restricted Fund was £Nil (2010 £15,416) and had expended £5,503 during the year for Noam activities. The accumulated NOAM 20 surplus at at 30 April 2011 amounted to £9,913 (2010 £15,416).

#### Gesher Fund

The Gesher Fund has been utilised to provide secondary school age Jewish education within the framework of Masorti objectives

The deficit for the year on Gesher Fund amounted to £2,003 (2010 £6 deficit), all Gesher activities ceased for the Gesher Fund during the year ended 30 April 2011 and any resulting deficit was transferred to the Noam Fund The accumulated surplus as at 30 April 2011 amounted to £Nil (2010 £2,003) and the Gesher Fund was incorporated within the NOAM Fund

#### Financial Review and Development - Restricted Funds

During the year, the Restricted Fund for the Bet Din was utilised to provide and expand Bet Din activities, including the expenses of a Rabbinic consultant and conversions. The income and fundraising by way of donations amounted to £31,734 (2010 £43,255). Direct expenditure to further this activity amounted to £57,678 (2010 £43,679), including payments for a Rabbinic consultant and senior Rabbi. The deficit for the year on the Bet Din Fund before transfers of £15,928 (2010 £7,561) from Administration & Development Fund amounted to £25,944 (2010 £7,137). The accumulated surplus as at 30 April 2011 amounted to £2,774 (2010 £12,790).

During the year, the Restricted Fund for Mercaz was utilised to support the Kelim and Shaliach programme to promote the Jewish faith and Israel. The income received by way of grants and donations amounted to £9,456 (2010 £9,106). Direct expenditure to further this activity amounted to £16,711 (2010 £16,553). The surplus for the year on the Mercaz Fund before transfers of £8,691 (2010 £9,172) from Administration & Development Fund amounted to £7,255 (2010 £1,725). The accumulated surplus as at 30 April 2011 amounted to £4,281 (2010 £2,845).

During the year £5,503 was spent out of NOAM 20 a Restricted Funds for use within the NOAM Fund for youth activities. The accumulated surplus as at 30 April 2011 amounted to £9,913 (2010 £15,416) for use within the NOAM Fund for youth activities in the future.

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### REPORT OF THE DIRECTORS AND COUNCIL FOR THE YEAR ENDED 30 APRIL 2011

#### Reserves policy

It has been the policy of AMS to maintain the unrestricted Administration & Development, Noam and Gesher Funds at levels which are adequate to meet ongoing management, administration and support costs. The current period unrestricted expenditure has been financed out of unrestricted funds received as annual subscriptions and donations during the period or from unrestricted funds available at the beginning of the year. The Endowment Fund has also been available to fund any additional charitable expenses required for any of the other unrestricted funds. The level of free reserves is monitored and reviewed regularly by the Council.

The policy of AMS has been to maintain the Restricted Funds at a level to enable it to meet its full obligations under the terms of their establishment by the donors

#### **Investment Policy**

AMS has the power under its Memorandum and Articles of Association to make such investments that the Council sees fit. The Council has considered the most appropriate policy for investing funds and has found that specialised unit trusts designed for the charity sector have met its requirements to generate both income and capital growth. The Council considers that the return on investments has been satisfactory in the current economic climate.

The Council has taken a prudent view regarding the investment of short term surplus funds. Accordingly, these funds have been placed on easy access deposit with bankers

#### Cooperation with other Charitable Organisations

AMS has received donations and grants from other charitable organisations for the furtherance of its objects. The Council also has requested assistance and support from other charitable organisations when considered desirable and in accordance with its objectives.

#### **Small Company Provisions**

This report has been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime

Approved by the Directors and Council on

10/1/12

Date

Signed on behalf of the Directors and Council by

Director

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#### **INDEPENDENT AUDITORS' REPORT**

#### TO THE MEMBERS OF THE ASSEMBLY OF MASORTI SYNAGOGUES

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

We have audited the Accounts of The Assembly of Masorii Synagogues for the year ended 30 April 2011 which comprise the Statement of Financial Activities, including Income and Expenditure Account, the Balance Sheet and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard For Smaller Entities (effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of Directors and Auditors

As explained more fully in the Statement of Directors' Responsibilities, the directors are responsible for the preparation of the accounts and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

In accordance with the exemption provided by APB Ethical Standard - Provisions Available for Smaller Entities (Revised), we have assisted with the preparation of the accounts

#### Scope of the audit opinion

A description of the scope of an audit of accounts is provided on the APB's website at <a href="https://www.frc.org.uk/apb/scope/private.cfm">www.frc.org.uk/apb/scope/private.cfm</a>

#### Opinion on the accounts

In our opinion the accounts

- give a true and fair view of the state of the company's affairs as at 30 April 2011 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities, and
- have been prepared in accordance with the requirements of the Companies Act 2006

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Directors and Council's Report for the financial year for which the accounts are prepared is consistent with the accounts

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the accounts are not in agreement with the accounting records and returns, or
- certain disclosures of directors'/council members remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit, or
- the directors and council members were not entitled to prepare the accounts and the directors and council's report in accordance with the small companies regime

Anton J Winston Serior Statutory Auditor

for and on behalf of Winston Fox & Co.

Chartered Accountants and Statutory Auditors

34 Arlington Road

London NW1 7HU

23 January 2012
Date

# (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

# STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30 APRIL 2011

(including Income & Expenditure Account)

	Notes	Unrestricted Administration & Development Fund	Unrestricted Endowment Fund	Unrestricted NOAM Fund	Unrestricted Gesher Fund	Restricted Funds	2011 Total F	2010 Total £
Incoming Resources From Generated Funds		÷l	ч	ม	4	1	ı	ı
Voluntary Income Grants, Donations and Gift Aid	ო	88,919	•	71,585		14,222	174,726	211,686
Subscriptions	က	155,044	•	1	1		155,044	106,001
From Charitable Activities Educational, Religious and Community	4	101,267	•	912,529	2,773	26,968	1,043,537	917,455
Investment Income		•	362	33	ı	,	395	480
Total Incoming Resources	15	345,230	362	984,147	2,773	41,190	1,373,702	1,286,522
Resources Expended For Charitable Activities	!			000	7 60 8	70,802	1 371 243	1 263 043
Educational, Religious and Community	Ŋ	288,431	•	930,224	4,090	260.6	2,4	0.00
Governance Costs	7	9,163	•	6,456	80		15,699	14,087
Total Resources Expended	15	297,594	1	1,004,680	4,776	79,892	1,386,942	1,277,130
Net Incoming/(Outgoing) Resources Before Transfers	fers	47,636	362	(20,533)	(2,003)	(38,702)	(13,240)	9,392
Increase in market value- unlisted investments	7	ı	115	ı	1		115	029
Transfer Between Funds	0	(42,055)	(9,456)	26,892	,	24,619		-
Net Incoming/(Outgoing) Resources After Transfers	siis	5,581	(8,979)	6,359	(2,003)	(14,083)	(13,125)	10,062
Total Fund Balances at beginning of period		829	8,979	(9,991)	2,003	31,051	32,871	22,809
Total Fund Balances at end of period	14,15	6,410	ı	(3,632)		16,968	19,746	32,871

There were no recognised gains or losses for 2011 or 2010 other than those included in the Statement of Financial Activities All incoming resources and resources expended related to continuing activities

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### **BALANCE SHEET AS AT 30 APRIL 2011**

#### Registered Company Number 05890261

	Notes		2011	•	2010
Fixed Assets		£	£	£	£
Tangible Assets	10		176		1,771
Current Assets					
Investments Debtors Cash at Bank and in Hand	11 12	9,094 98,393 181,278		8,979 83,651 253,364	
Creditors amounts falling due within one year	13	288,765 269,195		345,994 314,894	
Net Current Assets			19,570		31,100
Total Assets Less Current Liabilities	14		19,746		32,871
Unrestricted Funds Administration & Development Fund Endowment Fund NOAM Fund Gesher Fund		6,410 - (3,632)		829 8,979 (9,991) 2,003	
Restricted Funds			2,778 16,968		1,820 31,051
Total Funds	15		19,746		32,871

The accounts have been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime

Approved by the Directors and Council on

Signed on behalf of the Directors and Council by

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Jereply Kelly Director

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30 APRIL 2011

#### 1 ACCOUNTING POLICIES

#### Basis of Preparation of Accounts

The Accounts have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008) and the Statement of Recommended Practice on Accounting and Reporting by Charities The Charities SORP 2005

#### Incoming Resources

Incoming resources represents the total income receivable during the year which is recognised on the accruals basis of accounting except as follows

Grants and donations are accounted for in the year in which they are received. No apportionments are made except to match them with the relevant expenditure.

Income received in advance of activities is carried forward to the appropriate year of activity

Restricted income is matched directly with the relevant expenditure for which the restricted income was received

#### Resources Expended

Expenditure for all activities in furtherance of the charities objects and for management and support costs is accounted for on an accruals basis and allocated where possible to the relevant activities for which it is incurred. Provisions are made for all known liabilities, and payments in advance are carried forward to the appropriate year of activity.

#### Management and Support Costs

These costs comprise expenditure not directly attributable to the charitable or fund raising activities of the Assembly, but relate to furtherance of the charity's objectives. They have been allocated to activities on a basis consistent with the use of the resources.

#### **Fixed Assets**

Tangible fixed assets are stated at cost less depreciation

Depreciation has been calculated at the following annual rate so as to write off the cost of the tangible fixed assets over their estimated useful lives -

Furniture and Equipment

Over three years on a straight line basis

#### Foreign Currencies

Assets and liabilities in foreign currencies are translated into sterling at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the Net Resources on the Statement of Financial Activities.

#### Pensions

The company operates a defined contribution pension scheme for certain employees. The pension charge represents the amount payable for the year

#### **Fund Accounting**

Unrestricted funds comprise accumulated surpluses less accumulated deficits on the Administration & Development, Endowment, Noam and Gesher funds and these are available for use at the discretion of the Council in the furtherance of the general charitable objectives of the company

Restricted funds are those that can only be used for restricted purposes within the objects of the company Restrictions arise when specified by donors or when funds are raised for particular restricted purposes

Further explanation of the nature and purpose of each of the unrestricted and restricted funds is included in the Report of the Directors and Council and in the notes to the Accounts

Transfers between funds represent payments for the furtherance of the charity's objects and aims

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30 APRIL 2011

#### 2. Limited liability

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The company is limited by guarantee, each member having undertaken to contribute such amounts not exceeding one pound as may be required in the event of the company being wound up whilst still a member or within one year thereafter

INCOMING RESOURCES FROM VOLUNTARY INCOME	2011	2010
Grants, Donations and Subscriptions	Unrestricte	d Funds
·	£	£
Administration & Development Fund		
Donations and Appeals	49,626	33,556
Gift Aid Rebates	9,593	4,502
UJIA - Young Adults	16,500	16,833
UJIA - Mentoring	-	3,000
Other Grants and Donations	13,200	1,000
Lottery Grant	-	10,000
Community Development Foundation		6,000_
	88,919	74,891
Subscriptions	155,044	156,901
	243,963	231,792
NOAM Fund		
Donations and Appeals	540	2,250
Gift Aid Rebates	2,545	12,370
UJIA - NOAM	68,500	52,400
Gesher Grant	-	1,095
4th Movement Worker Grants	-	22,626
	71,585	90,741
Takal Harris A.S. Arris M. L. Arris A.	045.540	200 522
Total Unrestricted Voluntary Income	315,548	322,533
	Restricted	
Name 20	£	£
Noam 20	- 	15,416 5,245
Mercaz	5,886	5,345
Bet Din Donations	8,336	25,293
Total Restricted Voluntary Income	14,222	46,054
	Total F	
	£	£
Total Voluntary Income	329,770	368,587

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

4	INCOMING RESOURCES FROM CHARITABLE ACTIVITIES	2011	2010
	Educational, Religious and Community	Unrestricte	d Funds
		£	£
	Administration & Development Fund		
	Young Masorti and Student Fieldworker	31,838	33,443
	Academy and Atid Courses	6,536	19,799
	Jewish Educators/Study Network	62,893	55,103
		101,267	108,345
	NOAM Fund		
	Camps	771,427	694,527
	Machon	84,240	25,089
	Meltam	22,142	29,203
	Veida	6,798	5,080
	Club Leadership and Expenses	27,922	15,713
	Other Activities and Sundries	<u> </u>	1,251_
		912,529	770,863
	Gesher Fund	· · · · · · · · · · · · · · · · · · ·	
	Education Course Fees	2,773	16,524
		2,773	16,524
			<del>"</del>
	Total Unrestricted Income from Charitable Activities	1,016,569	895,732
		Restricted	
		£	£
	Mercaz	3,570	3,761
	Bet Din	23,398	17,962
	Total Restricted Income from Charitable Activities	26,968	21,723
		Total F	
		£	£
	Total Income from Charitable Activities	1,043,537	917,455
	Total Income from Charitable Activities	1,043,537	917,4

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

5	RESOURCES EXPENDED FOR CHARITABLE ACTIVITIES	2011	2010
	Educational, Religious and Community	Unrestricte	
	Administration & Development Fund	£	£
	Advertising and Publicity	3,999	3,039
	Fundraising	1,863	1,258
	Young Masorti and Student Fieldworker	56,982	36,425
	Academy and Atid Courses	25,510	25,649
	Jewish Educators/Study Network	24,691	21,635
	Wages and Salaries (Note 8)	73,046	77,977
	Support Cost Allocation (Note 6)	102,340	121,723
		288,431	287,706
	NOAM Fund		
	Camps	722,196	672,584
	Machon	91,506	40,222
	Meltam	21,871	27,614
	Veida	5,484	7,182
	Club Leadership and Expenses	5,235	6,089
	Wages and Salaries (Note 8)	123,778	114,129
	Sundries	3,050	5,806
	Support Cost Allocation (Note 6)	25,104	25,179
		998,224	898,805
	Gesher Fund		
	Wages and Salaries (Note 8)	2,369	9,979
	Specialist Sessional Consultants	870	2,570
	Support Cost Allocation (Note 6)	1,457_	3,751
		4,696	16,300
	Total Unrestricted Expenditure for Charitable Activities		1,202,811
		Restricted	d Funds
		£	£
	Noam20 Fund	5,503	-
	Mercaz	16,711	16,553
	Bet Din	57,678_	43,679
	Total Restricted Expenditure for Charitable Activities	79,892	60,232
		Total F	unds
		£	£
	Total Expenditure for Charitable Activities	1,371,243	1,263,043
	•		

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

6	ANALYSIS OF SUPPORT COSTS	2011	2010
	Management and Administration Costs - all direct costs	Unrestricte	d Funds
		£	£
	Administration & Development Fund		
	Wages, Salaries and Pensions (Note 8)	47,745	69,084
	Accommodation and Services	31,734	36,772
	Telephone	6,379	6,094
	Printing, Postage and Stationery	6,272	2,279
	General Repairs and Computer expenses	7,514	4,877
	Travelling Expenses	42	107
	Bank Charges	886	740
	Sundry Expenses	1,768	1,770
		102,340	121,723
	NOAM Fund	<del></del>	
	NOAM Fund Accommodation and Services		8,133
		2 402	3,838
	Telephone  Printing Postago and Stationary (includes decign)	3,182 2,843	3,814
	Printing, Postage and Stationery (inc website design)	The state of the s	
	General Repairs and Computer expenses	12,774	3,188
	Bank Charges	440	252
	Sundry Expenses	4,224	3,001
	Depreciation of Fixed Assets	1,641	2,953
		25,104	25,179
	Gesher Fund		
	Accommodation and Services	1,095	1,920
	Telephone	,	689
	Bank Charges	32	100
	Sundry Expenses	329	892
	Depreciation of Fixed Assets	1	150
		1,457	3,751
			=
	Total Support Costs	128,901	150,653
7	GOVERNANCE COSTS	2011	2010
7.	GOVERNANCE COSTS	Unrestricte	
		£	£
	Administration & Development Fund	~	~
	Trustees Insurance	1,053	1,053
	Bookkeeping and Statutory Fees	3,310	1,889
	Audit Fees	4,800	3,735
		9,163	6,677
			=======================================
	NOAM Fund		
	Bookkeeping and Legal Fees	6,456	7,180
	Gesher Fund		
	Bookkeeping and Legal Fees	90	230
	bookkeeping and Legal Fees	80	230
	Total Cavarnanae Costa	4E 600	14.007
	Total Governance Costs	15,699	14,087

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

			2011 Unrestricte £	2010 d Funds £
Administration & Development Fund			<del>-</del>	_
Gross Salaries - Direct			37,896	58,174
Gross Salaries - Charitable			99,827	67,638
National Insurance - Direct			6,902	6,838
National Insurance - Charitable			7,350	7,189
Pension Contributions - Direct			4,072	4,072
Pension Contributions - Charitable			1,650	3,150
rension Contributions - Chartable			157,697	147,061
			137,037	147,001
NOAM Fund				
Gross Salaries			117,401	105,884
National Insurance			9,827	8,245
National Insulance			3,021	0,240
			127,228	114,129
Gesher Fund				
Gross Salaries			2,352	9,793
National Insurance			17	186
			2,369	9,979
Total Staff Costs			287,294	271,169
The average number of employees duri	ng the period, ca	alculated on the basis		
	ng the period, ca		of full time equiv	alents was as
The average number of employees duri	ng the period, ca	alculated on the basis  Management  and Support		
The average number of employees duri follows		Management	of full time equiv	alents was as
The average number of employees duri follows  Administration & Development Fund	Activities	Management and Support	of full time equiverse Total 2011	alents was as  Total  2010
The average number of employees duri	Activities 3 0 5 0	Management and Support 1 5 1 0	Total 2011  4 5 6 0	Total 2010 4 0 6 0
The average number of employees duri follows  Administration & Development Fund NOAM Fund	Activities	Management and Support	Total 2011	Total 2010
The average number of employees duri follows  Administration & Development Fund NOAM Fund	Activities 3 0 5 0 1 0	Management and Support 1 5 1 0 1 0	Total 2011 4 5 6 0 2 0	Total 2010 4 0 6 0 2 0
The average number of employees duri follows  Administration & Development Fund NOAM Fund	3 0 5 0 1 0 9 0	Management and Support  1 5 1 0 1 0 3 5	Total 2011  4 5 6 0 2 0 12 5	Total 2010 4 0 6 0 2 0 12 0
The average number of employees duri follows  Administration & Development Fund NOAM Fund Gesher Fund	3 0 5 0 1 0 9 0  more than £60,00	Management and Support  1 5 1 0 1 0 3 5	Total 2011  4 5 6 0 2 0 12 5  rorata basis for the	Total 2010 4 0 6 0 2 0 12 0
The average number of employees duri follows  Administration & Development Fund NOAM Fund Gesher Fund  No employee received emoluments of received emoluments.	3 0 5 0 1 0 9 0  more than £60,00	Management and Support  1 5 1 0 1 0 3 5	Total 2011  4 5 6 0 2 0 12 5  rorata basis for the	Total 2010 4 0 6 0 2 0 12 0
The average number of employees duri follows  Administration & Development Fund NOAM Fund Gesher Fund  No employee received emoluments of received emoluments.	Activities  3 0 5 0 1 0 9 0  more than £60,00 any remunerations accrued	Management and Support  1 5 1 0 1 0 3 5	Total 2011  4 5 6 0 2 0 12 5  rorata basis for the enses in either pe	alents was as  Total 2010  4 0 6 0 2 0 12 0  e period

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30 APRIL 2011

#### 9 TRANSFER BETWEEN FUNDS

The transfer from Administration & Development Fund to NOAM Fund of £26,892 (2010 £26,892) is represented by budgeted payments from the Administration & Development Fund on behalf of the NOAM Fund and comprised a grant of £26,892 (2010 £26,892) The transfer to Beth Din income of £15,928 (2010 £9,172) and transfer to Mercaz income of £8,691 (2010 £7,561) was to cover expenses incurred by these funds

The transfer from Endowment Fund to Administration & Development Fund of £9,456 (2010 £380) iwas to fund charitable expenditure attributable to the Administration & Development Fund as the Council considered that it would better represent the usage of funds

#### 10 TANGIBLE FIXED ASSETS

		Furniture and Equipment £
	Cost	
	As at 1 May 2010	33,222
	Additions in year	47
	Assets written off in year	(986)
	As at 30 April 2011	32,283
	Depreciation	
	As at 1 May 2010	31,451
	Charge for the year	1,642
	Assets written off in year	(986)
	As at 30 April 2011	32,107
	Net Book Values	
	As at 30 April 2011	176_
	As at 30 April 2010	1,771
11	UNLISTED INVESTMENTS	2011 2010 £ £
	Market value at beginning of year Increase in value in year	8,979 8,309 115 670
	Market value at end of year	9,094 8,979

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

12	DEBTORS				2011 £	2010 £
	Debtors Prepayments and Accrued Incom-	e			9,128 89,265	5,047 78,604
					98,393	83,651
13	CREDITORS AMOUNTS FALLI	NG DUE WITHI	N ONE YEAR		2011 £	2010 £
	Expenses Creditors Accruals and Deferred Income Social Security and Other Taxes				3,674 259,902 5,619	26,095 281,951 6,848
					269,195	314,894
14	NET ASSETS BETWEEN FUND	S Tangible Fixed	Current Assets	Current Liabilities	Total Funds	Total Funds
		Assets £	£	£	2011 £	2010 £
	Unrestricted Funds	£.	Z.	2	L	~
	Administration & Development	1	15,157	(17,842)	(2,684)	829
	Endowment	-	9,094	-	9,094	8,979
	NOAM Gesher	175 -	247,546 -	(251,353) -	(3,632) -	(9,991) 2,003
	Total Unrestricted Funds	176	271,797	(269,195)	2,778	1,820
	Restricted Funds					
	NOAM 20 Fund	-	9,913	-	9,913	15,416
	Mercaz	-	4,281	-	4,281	2,845
	Bet Din	-	2,774	-	2,774	12,790
	Total Restricted Funds		16,968	<del></del>	16,968	31,051
	Total Funds	176	288,765	(269,195)	19,746	32,871

#### (A CHARITABLE COMPANY LIMITED BY GUARANTEE)

#### NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30 APRIL 2011

#### 15 ANALYSIS AND UTILISATION OF FUNDS

A detailed analysis of the movement in resources on unrestricted and restricted funds is provided in the Statement of Financial Activities on page 10, and is summarised below

The Administration & Development Fund is utilised mainly to finance educational activities, publications, outreach programmes for developing Masorti communities and public awareness

The Endowment Fund is utilised to provide income and capital for such charitable purposes of AMS as the Council may from time to time decide

The Gesher Fund is utilised to provide secondary school age Jewish education within the framework of Masorti objectives

The NOAM Fund is utilised for the development and advancement of the Masorti youth movement

The Restricted Bet Din Fund is utilised mainly to provide Bet Din services for persons who wish to convert and to finance the expenses of the Rabbinic consultant

The Restricted Mercaz Fund is utilised mainly to support the Kelim and Shaliach programme to promote the Jewish faith and Israel

The Restricted NOAM 20 Fund is utilised mainly to finance youth activities

		Balance at	Movement in Resources		Transfer	Balance at
		1 May 2010	Incoming	Outgoing	Between Funds	30 Aprıl 2011
		£	£	£	£	£
	Unrestricted Funds					
	Administration & Development	829	345,230	(297,594)	(42,055)	6,410
	Endowment	8,979	477	-	(9,456)	-
	NOAM	(9,991)	984,147	(1,004,680)	26,892	(3,632)
	Gesher	2,003	2,773	(4,776)	-	-
	Total Unrestricted Funds	1,820	1,332,627	(1,307,050)	(24,619)	2,778
	Restricted Funds					
	NOAM 20 Fund	15,416	-	(5,503)	-	9,913
	Mercaz	2,845	9,456	(16,711)	8,691	4,281
	Bet Din	12,790	31,734	(57,678)	15,928	2,774
	Total Restricted Funds	31,051	41,190	(79,892)	24,619	16,968
	Total Funds	32,871	1,373,817	(1,386,942)		19,746
16	COMMITMENTS				2011 £	2010 £
	At 30 April 2011 the company had annual commitments under non-cancellable operating leases as follows -				Ľ	L
	Expiry date Within two to five year				20,794	19,434